



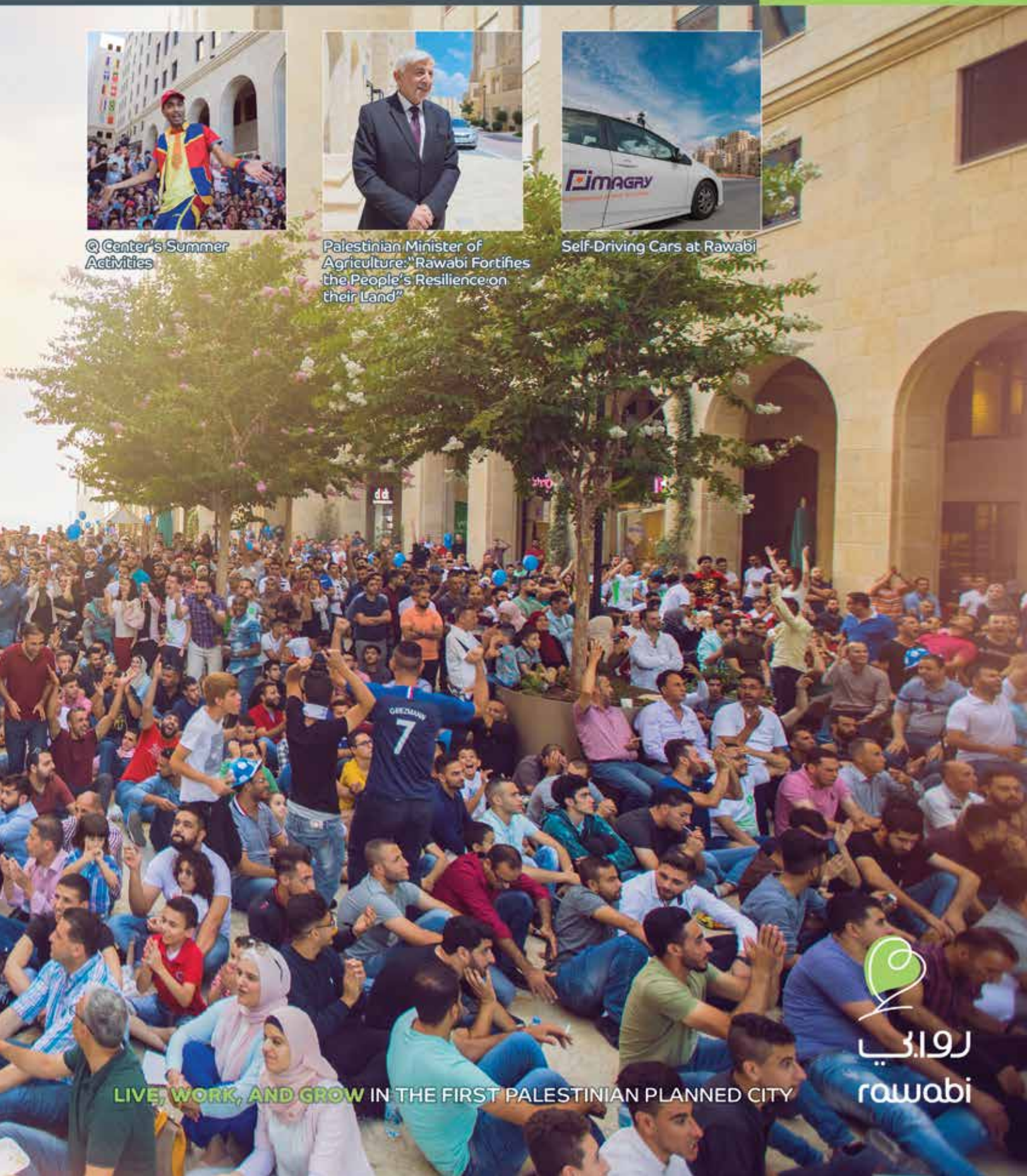
Q Center's Summer  
Activities



Palestinian Minister of  
Agriculture: "Rawabi Fortifies  
the People's Resilience on  
their Land"



Self-Driving Cars at Rawabi



LIVE, WORK, AND GROW IN THE FIRST PALESTINIAN PLANNED CITY

We are passing through another critical phase in the long history of our homeland. We know this, we are told this is true every day on the news. At the same time, we also know that life is going to go on virtually the same as it always has. So-called "crucial phases" that have continuously prevented us from establishing an independent Palestinian state have come and gone many times before and yet, our lives continue to move forward.

It's all a matter of perspective. If you see your cup as half full, rather than half empty, one fact quickly becomes clear. We are still here. We have developed our resistance skills, become ever more resilient and more steadfast in our refusal to give up hope.

In my half full glass, I am still happily surrounded by the members of my society. Circumstances might change, leaders come and go, diplomatic initiatives start and fail. But what stays here is us. We live, we work, we grow. We remain on this land.

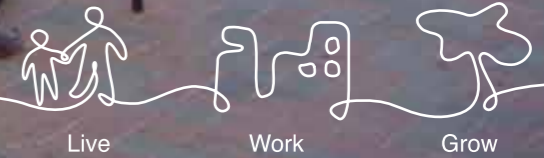
As we walk the paths that wind through the hills and valleys of our country, we see generations of Palestinians still working hard to realize their own dreams in their own small corner of the world. Perhaps our aspirations, our attachments to family and land and home, do not seem so large to the outside world. But there is something special about a people who continue to stand fast on a land so besieged by political and economic turmoil. We never think of leaving this land, only how to improve all we have in the here and now.

Many times I do wonder how the rest of the world perceives us. From the outside, we must seem to be making a strange choice, if all the reports of chaos and uncertainty, tyranny and oppression are to be believed. I believe if they took the time to see us more clearly, as we truly are, they would understand. We are a country of individuals and families who love to live life to the fullest, working, learning, striving, paying our dues, and yearning to enjoy the little things, weddings, births, graduations, shopping, dining, and celebrating. Not so very different from the lives they lead themselves, if at all.

We know the secret. We know what keeps us here, what distinguishes us as a people. And that is for us, there is no place on earth we'd rather live than Palestine. We are determined. Our glasses are perpetually half full. We live on hope. Our struggles seem to make us stronger.

Today, we build Rawabi. Tomorrow, it will be another city. And another, and another. We continue to build, we continue to dream, we continue to live, we continue to love. Maybe we have learned what others need to learn, or maybe have forgotten. And that is, if your glass is always half full, the best is yet to come.

Bashar Masri



Rawabi city was built upon an initiative and under the leadership of Bashar Masri through a strategic partnership between Massar International and Qatar. The city is built on a strategic location north of Jerusalem in a region near Ramallah; it is located on hills overlooking the Mediterranean Sea from the west. Rawabi was constructed as part of the first integrated zoning and planning scheme of modern times, and with a modern urban vision and sustainable environmental practices on an area of 6,300,000 square meters amid a magnificent Palestinian landscape.

The first phase of Rawabi consists of 5,000 housing units, of which more than 1,000 apartments are ready to be lived in. The city will expand to 22 residential neighborhoods with a vast array of housing unit designs. In its first phase, the city will accommodate more than 25,000 people; upon completion, it will house more than 40,000 persons. The city's modern residential quarters embrace Palestinian social and cultural uniqueness and architectural heritage. The city will include vital facilities such as a modern multi-purpose mall for shopping and trade, a business ventures incubator equipped with the latest international technology to lead businesses and creative innovations, in addition to health centers and places for worship. The city launched Rawabi English Academy, to be followed in the future with a multi-resources educational and academic complex. An outdoor Roman-style amphitheater has recently hosted an audience of around 15,000 people. Exceptional entertainment facilities have been added so far, including the equestrian club, challenging high-adrenalin games, parks and green areas.

## rawabi NEWSLETTER SUMMER 2018

- 04 Furthering Innovation and Creativity Palestinian Entry Reaches Semifinals for Hult Prize
- 05 Resident of Al-Dheisheh Refugee Camp to Study at Harvard University on Rawabi Fellowship
- 06 Rawabi Municipality In The Spotlight
- 08 Tech Projects Compete in Slush GIA 2018 Conference in Palestine
- 09 Self-Driving Cars at Rawabi: Imagry Works on Artificial Intelligence
- 10 REA Launches 2018-19 School Year: New Principal Lamis Khawaja Brings Experience and Perspective
- 12 Palestinian Minister of Agriculture Dr. Sufian Sultan: "Rawabi Fortifies the People's Resilience on their Land"
- 13 Manal Khalfeh Transforms her Garden into a Small Paradise
- 14 Qatari Representatives Discuss Expansion Plans in Rawabi
- 15 Wake Forest University Researcher And Rawabi Executive To Publish Case Study
- 16 Anani and Mansour Sculptures Move to Q Center
- 16 "Ring, Bell, Ring!" Back-to-School Festival Celebrates New School Year At Rawabi
- 17 Rawabi's Neighborhoods Continue to Grow: Dulaim Welcomes New Residents
- 18 Construction in Rawabi's Fifth Neighborhood Ikshaf Ahead of Schedule
- 20 Top High School Scholars from the West Bank and Gaza Strip Hosted at Rawabi
- 22 New Fashion Retail and Restaurants at Q Center
- 24 Q Center's Summer Activities
- 26 World Cup 2018 at Q Center in Rawabi
- 28 Palestine TV Broadcasts Live
- 30 UK Minister of State for Universities, Science, Research & Innovation Sam Gyimah: "Rawabi Tech Hub is a Platform for Creating Job Opportunities in Palestine"
- 31 Land and Water Settlement Commission Chairman Affirms Need for "More Cities Like Rawabi" in Palestine
- 31 Environmentally-Friendly Cars At Rawabi
- 32 Massarak Tech Students Design Transport App for Rawabi
- 33 #President's\_Challenge... Birzeit University Student Issues Challenge to Bashar Masri
- 34 WaDina Hosts Youth Festival
- 38 ASAL Technologies Attracts International Attention
- 39 Access Road to Rawabi Logistics, Distribution and Light Industry Park Paved after Years-Long Delay
- 40 Canadian-Arab Forum Honors Bashar Masri
- 40 Leadership Training and Personality Assessment Hallmarks of Unique Training Curriculum

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Panoramic view  
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## HULT PRIZE

### Furthering Innovation and Creativity

#### Palestinian Entry Reaches Semifinals for Hult Prize

The Hult Prize was created in 2009 by an MBA student from Hult Business School to recognize student excellence in creating solutions to social problems around the globe. This prestigious award conceived by CEO Ahmad Ashgar has been called, “the Nobel Prize for students” who develop “for-good”, “for-profit” enterprises.

Palestinian businessman Bashar Masri provided support to the Palestinian team competing in this year’s challenge: “Harnessing the Power of Energy to Transform the Lives of 10 Million People by 2025”. Palestine’s UCAS Power Team from Gaza, Samir Al-Akhras (24), Muhammad Al-Baz (23) and Ahmad Abu Qablan (23) invented a self-charging vehicle that operates on rechargeable battery power. The amazing submission reached the Hult semi-finals and features solar

panels and the ability to harness to vehicle’s own kinetic energy for power.

Team founder Al-Akhras said: “My goal was to invent something that could be scaled up and ultimately benefit 10 million people, as stipulated by the requirements of this year’s competition. Although my university degree is in Geographic Information Systems, I like to think I had a strategic advantage, perhaps, growing up in Gaza where you need to be very conscious of using and reusing available resources.”

Al-Akhras added: “Fortunately, we were able to make it through to the semi-finals, where 40 start ups are selected after weeding through 260,00 original entrants. After that is the finals, where ten start ups will ultimately be chosen for the prize.” He added, “We needed to be sponsored in order to make it to

the semi-finals, as we couldn’t have paid the costs of travel to and staying in Great Britain on our own. We’re extremely grateful to Bashar Masri for his support of us and of our idea.”

Masri noted that Palestine is full of creative young minds capable of competing and contributing at the global level in scientific fields. “We in the business community have to support our youth, because their progress is also our progress as a nation. We are so proud of our Palestinian team who represented us admirably in the competition for the Hult Prize.”

This year’s entry was designed to address environmental pollution, to reduce the time needed for power source recharge to seven hours and to reduce noise pollution in communities across the globe. They will continue their efforts and hope to build an electric vehicle factory in Gaza in the future.



#### Resident of Al-Dheisheh Refugee Camp

### to Study at Harvard University on Rawabi Fellowship

Reem Al-Ja’fari, a young Palestinian from the Al-Dheisheh refugee camp south of Bethlehem is the first recipient of the Rawabi Fellowship program for current and emerging Palestinian leaders. Al-Ja’fari will study for her Masters in Public Administration at the Harvard Kennedy School of Government.

Al-Ja’fari, reacting to the news of the award, stated, “I’m very excited to start my studies in public administration at one of the world’s leading universities. This is an opportunity to contribute to improving the performance of the Palestinian public sector. By

encouraging more Palestinians to seek graduate degrees in public administration, we may assist our public institutions in becoming more democratic, independent and transparent. Hopefully, I am the first of many similarly motivated young women and men who wish to effect change and guide Palestine on its path to statehood, where all our young people will make significant contribution in all fields.”

Al-Ja’fari expressed gratitude for her opportunity and called upon business leaders in Palestine to help create similar opportunities for Palestinian youth.

Harvard’s Kennedy School of Government launched the Rawabi Fellowship program to support current and emerging Palestinian leaders. The program covers tuition, health insurance and a monthly stipend for Palestinian students enrolled in its higher education programs. It also supports Palestinian students applying to Harvard’s Executive Education program; 30 short-term programs of study in various disciplines including leadership, negotiations, crisis management, conflict management, security, fundraising, public policy and public administration.

# RAWABI MUNICIPALITY IN THE SPOTLIGHT

Rawabi Municipality, through its elected Mayor and Municipal Council and in partnership with the local community, seeks to faithfully execute all tasks entrusted to it: good governance, careful financial stewardship and efficient provision of services to all citizens.

## Land Ownership Registration Project Begins at Rawabi

Rawabi Municipality launched its comprehensive land ownership registration project under the supervision of the Palestinian Land and Water Settlement Commission and in partnership with Al Meezan Company for Engineering and Surveying. Rawabi's Mayor Ibrahim Natour stressed the importance of legal land registration not only at Rawabi but throughout Palestine. With proper registration of land, confiscation or misappropriation is more difficult and owner rights are strengthened. Muna Bierat, head of Geographic Information Systems (GIS) Department at the Land Commission emphasized the scope of the land registration project at Rawabi has long-term ramifications at the national level; facilitation of the project was an imperative for the commission.



The municipality, represented by Mayor Natour, signed an agreement for surveying and engineering services with Al Meezan, represented by General Manager Tawfiq Jabbarin. The agreement calls for the surveying, mapping and registering a 2760 dunum plot of land (roughly one square mile) within the city boundaries.

## Police Mobile Community Center Meets with Rawabi Residents

Representatives from the Police Mobile Community Center met with residents and members of the Municipal Council to outline broad parameters of emergency service provision and familiarize participants with response protocols.

The police force representative emphasized the wish to serve Rawabi homeowners and businesses to the fullest extent they can, stressing the need for open lines of communication between residents and the police. He added that support for law enforcement and emergency personnel is fundamental to community safety and the wellbeing of every citizen.



## Royal Jordanian Geographic Center Director BG Awni al-Khasawneh: "Progress at Rawabi Matches any International City"

Royal Jordanian Geographic Center Director Brigadier General Awni al-Khasawneh was welcomed to Rawabi by Mayor Ibrahim Natour who accompanied him on a tour of Q center, Rawabi's neighborhoods and municipal service facilities.

Al-Khasawneh described the establishment of Rawabi, the first planned Palestinian city, as a remarkable achievement made despite obstacles and challenges faced on a daily basis. He praised the city's role as an impediment to settlement expansion, allowing Palestinians to remain safely in their homeland.

He said: "I am proud to be visiting this entrepreneurial city. The progress and sophistication I see here matches many developed cities of the world."

## Property Tax Payment Kiosk Window to Open at Rawabi Municipality

For the convenience of Rawabi city residents, the Directorate of Property Tax at the Ministry of Finance and Rawabi Municipality signed an agreement to establish a payment window for local property taxes at the Municipality building in Rawabi.

Rawabi Mayor Ibrahim Natour stated that the property tax window will be full-service, accepting payments, issuing receipts, taking inquiries and resolving discrepancies. The ability to pay property taxes at the municipal building will save Rawabi residents time and effort and avoid making a special trip to the Ministry.

## Zimam Volunteers Plant Dozens of Trees in Rawabi's Area C

Dozens of volunteers planted 50 trees adjacent to the Israeli settlement of Ateret, designated as Area C within the Rawabi city boundaries. Zimam chose the area close to the settlement because it had been a flash point for conflict between residents of the settlement and Rawabi homeowners. Zimam is a youth organization; the tree-planting activity was intended as a peaceful, non-violent protest against aggression from settlers against residents of the new city.

Zimam's executive director Abdullah Hamarsheh said, "Clearly we are supporting Rawabi residents' right to live and thrive on this land but we are also taking a stand on behalf of Palestinian farmers and all other citizens who must deal with encroachment of the Israeli settlement enterprise onto their lands as well. We encourage young people to make their voices heard, to participate in non-violent forms of resistance so as to guarantee our human rights under international law."

He added, "Rawabi itself has faced many obstacles imposed by the occupation, thus making it a symbol of our steadfastness on the land. We are grateful to the Mayor and to the residents of the city for allowing us to plant these trees here in the name of Palestinian rights."

Rawabi Mayor Natour stressed in his remarks Rawabi's value as a national symbol of resistance and the right of all Palestinians to live in their homeland.



## Tech Projects Compete in Slush GIA 2018 Conference in Palestine



Rawabi Tech Hub hosted the second annual Slush Global Impact Accelerator (GIA) conference this year at Rawabi. Slush GIA is the largest tech accelerator project in Europe, bringing together the promising new entrepreneurs and innovations. Rawabi Tech Hub's Slush conference objective was to identify startups as potential entrants from Palestine for the main event in Helsinki, Finland.

During the conference held at Rawabi Tech Hub, nine local startups presented their ideas to Slush representatives and a committee of Palestinian investors from the IT sector, including Ibtikar Fund, Asal Technologies, Social Dice and Siraj Fund. Growth for Training and Development assisted with event logistics and organization.

Finland's Ambassador to Palestine Anna Kaisa Heikkinen stated, "Startups are characterized by the fact that they have no ceilings, no limits. They can grow rapidly depending on the people running them. It's very important to give these highly scalable enterprises an opportunity to gain exposure to the international marketplace."

Hans Shakur, Slush GIA's representative in Palestine, added, "Entrepreneurs and owners of startups can change the economic situation in any country and create job opportunities for youth. They only need support to ready them for participation in international conferences and work in accordance with international standards." Shakur also emphasized the importance of Slush GIA in the international high-tech arena.

Rawabi founder Bashar Masri stated: "I've seen truly inspirational, pioneering ideas presented by our startups at Slush GIA for two years running. I'm very proud they will represent us in December in Finland." Masri also said that Rawabi and the Siraj Fund are always looking for innovative ideas to support, and that the creativity of Palestine's youth will help drive the development of a Palestinian state.

Conference sponsors pledged to underwrite travel and accommodations expenses of all Palestinian startups selected to participate in Helsinki. Slush GIA's global conference is funded by the Finnish Ministry of Foreign Affairs and is the largest business accelerator in Europe.



### Self-Driving Cars at Rawabi

## Imagry Works on Artificial Intelligence

At Rawabi Tech Hub, IT companies and entrepreneurs line up for space at Connect, the co-working and innovation space. Entrepreneurs and innovators find an enabling environment here with everything needed to collaborate, create and develop new technologies, apps and machines.

Imagry, a local startup specializing in autonomous driving through artificial intelligence, has based its headquarters and eight employees at Connect. Director of Programming Mohammad Abu Qare' said, "When we started looking for a new base of operations about a year ago, we knew we'd found the right place in Rawabi Tech Hub at Connect. Our offices are equipped with the latest technology; we also have a superb location from which to take our vehicles on test drives. With an organized grid of streets, designated crosswalks,

demarkated parking areas, excellent lighting and signage, it's hard to imagine a better place to test our fleet."

Abu Qare', explaining how self-driving cars actually work, said, "The artificial intelligence system at Imagry operates by reading the data from the visual sensors of the vehicle. The system then makes driving decisions based on the vehicle's movement and direction and sends the appropriate commands to the control system."

Imagry gained attention and seed capital from several business

incubators and technology companies, including Samsung Ventures, Bader ICT Incubator, and Takwin Labs, among others.

Connect offers startups and innovators well-equipped offices and workspaces in a collaborative setting. Modeled on tech incubators in Silicon Valley and elsewhere, its intent is to provide an environment to catalyze the creative process. By helping "connect" entrepreneurs with ideas, people, technology and funding, a competitive advantage is gained and chances for success are improved.





## REA Launches 2018-19 School Year New Principal Lamis Khawaja Brings Experience and Perspective



Rawabi English Academy is a holistic environment in which children are encouraged to excel not only in academics, but in character development, life skills and self-knowledge. The school's mission is to craft the leaders of the next generation by providing students with an outstanding education, problem-solving skills, self-confidence and well-defined moral compass.

In order to accommodate the school's expanding enrollment, a new building was opened for students entering

seventh grade. The new building is equipped with classrooms, computer and science labs and flexible space for a wide range of activities.

REA welcomed its new principal, Ms. Lamis Khawaja, who takes the helm for the 2018/19 school year with more than two decades of educational experience. Principal Khawaja has recruited new faculty members from within Palestine and abroad with many years of in-class and administrative experience.

Principal Khawaja stated, "Rawabi

English Academy is growing, not only in terms of numbers of students enrolled but also in the expansion of our physical infrastructure on campus. I have reviewed student records dating back to REA's opening in 2016, and it's very easy to see why so many families are submitting applications for enrollment. I am completely confident that we will maintain the school's standards for excellence and exceed them in the years ahead, solidifying our reputation as one of Palestine's premiere educational institutions."

### Teacher and Student Training Workshops Focus on Leadership

REA signed a cooperative agreement with the Network for Innovation in Education and Society for the coming academic year to provide specialized training workshops for the faculty and students. One of the key student program offerings is "Labeeb's Friends", an internationally renowned series designed to help students more easily navigate social and emotional life challenges they will encounter in their young lives. The course material has been translated into 21 languages and is used in 35 countries. Its emphasis is on compassion, social responsibility, positive self-image and respect for others. It has a proven track record of success in helping children achieve optimum potential in both academic and social arenas.



### Principal Khawaja: Experienced Educator, Seasoned Administrator

Rawabi English Academy Principal Lamis Khawaja comes to the school with more than two decades of experience in education; she has served as principal, departmental head and teacher throughout her long career. Khawaja was born in Jordan and is of Palestinian origin. She brings a wealth of academic experience to her new position, including Montessori methods as well as American and British curricula. Her ambition is to help students rise to their greatest level of potential in their academic life and to create a holistic environment at Rawabi English Academy fostering strong moral character, compassion for others and a global perspective.



## Palestinian Minister of Agriculture Dr. Sufian Sultan: "Rawabi Fortifies the People's Resilience on their Land"

Palestinian Minister of Agriculture Dr. Sufian Sultan and an accompanying delegation visited Rawabi and toured the city. The minister viewed the city's extensive facilities, service infrastructure, transportation network and lush green spaces. The delegation was welcomed to the city by Mayor Eng. Ibrahim Natour and founder Bashar Masri.

Dr. Sultan stated, "Rawabi structures are like a bulwark which fortify the people's resilience on their land. In addition, the planting of trees and landscaping of parks and green spaces is another form of resistance against land confiscation from the Israeli government." The minister also praised the raising of the

Palestinian flag on Rawabi's highest hilltop, calling it "a statement to the adjacent settlement of Ateret and to all who pass that this land belongs to Palestine".

Stressing the importance of continued cooperation between Rawabi Municipality and the Ministry of Agriculture, Sultan pledged forward momentum on projects to benefit Rawabi as well as the neighboring towns and villages, including workshops and seminars on the planting and irrigation to beautify the landscape and protect it from erosion.

Mayor Natour confirmed a keen interest from the residents in properly maintaining the trees

and plantings throughout the city. Many homeowners grow flowers and vegetables on their balconies, and interest has been shown at HOA meetings in creating community garden plots within the neighborhoods.

Masri noted that Rawabi is a city with a strong emphasis on common space, particularly green spaces. He spoke of the need to replicate Rawabi's greening initiatives in cities across Palestine. Rawabi's master plan provides for adequate space for trees and flowering plants, all of which were installed for the enjoyment of today's residents as well as for generations to come.



## House Gardens by the Hands of Rawabi's Residents



## Manal Khalfeh Transforms her Garden into a Small Paradise

In the heart of Suwan, Rawabi's first neighborhood, next to the basketball court in the common area, passersby are astounded by the breathtaking sight of a balcony that looks like an outpost of Paradise itself. Gracefully trailing flowering vines and carefully tended pots grace the balcony railings, and more often than not the smell of freshly brewed coffee wafts from the open door. Neighbors and friends look for reasons to stop in and visit at the home of Um Karim.

Master gardener Um Karim stated, "My passion for plants is not new. Ever since I was a little girl, I always dreamt of having a house which I can transform into a paradise of plants that I care for. When we moved to Rawabi, I found in my balcony the perfect place for my dream garden, and as you see, my plants are growing along with my children in the same place."

"Every time I notice a tree or a plant thriving in Rawabi, I feel as pleased as though I had planted it myself. Palestine is truly blessed with its native plants and flowers, and we are lucky to be able to raise our children in the midst of such natural beauty. I am happy to share seeds and cuttings of my plants with all my neighbors and friends. I hope to see every balcony in Rawabi transformed into a garden for all to enjoy."





QATAR FUND  
FOR DEVELOPMENT  
صندوق قطر للتنمية

## Qatari Representatives Discuss Expansion Plans in Rawabi

Khalifa Bin Jassim Al Kuwari, General Manager of the Qatar Fund for Development, and Muhammad Ahmad Al Emadi, Fund Project Manager, recently visited Rawabi representing the Government of Qatar, the city's primary funder. Al Kuwari and Al Emadi participated in a number of extended meetings on the progress made in city construction.

Al Kuwari stressed that Qatar is eager to continue its support of construction of the new city, and affirmed pride in the Qatari-Palestinian partnership. He praised the boost to Palestinian employment that construction of the new city provides, and also commented that

the construction teams of Rawabi were young, vibrant and a testament to the creativity and entrepreneurial spirit of the Palestinian workforce.

In total Al Emadi and Al Kuwari spent a week in Palestine. During this time, they met with architects, engineers and department heads at all levels of the construction process. They discussed current and future challenges and the solutions that might best address them.

The founder of Rawabi, Bashar Masri, welcomed the Qatari delegation into the city. Masri expressed his gratitude for the strategic partnership between

Palestine and Qatar. He also affirmed his hope for continued joint work between the two countries, noting that the strength of Palestinian-Arab relations are the first line of defense to creating a Palestinian state.

During their stay, Al Kuwari and Al Emadi visited the construction sites and city's neighborhoods, meeting with family residents who discussed with them the advantages of living in Rawabi. They also visited Rawabi English Academy, Rawabi's school, toured the Q Center and took part in its shopping and dining experiences. Each expressed how rewarding it was to see the dream of Rawabi fully realized through its families and thriving business hub.



## WAKE FOREST UNIVERSITY RESEARCHER AND RAWABI EXECUTIVE TO PUBLISH CASE STUDY

A case study exploring the concept of a master narrative for the city of Rawabi is slated to be published in a forthcoming book. Wake Forest University Professor of Communication Randall Rogan and Rawabi Foundation Executive Director Jack Nassar collaborated on Rawabi: The Palestinian City for the Future. This important new study synthesizes alternative and sometimes contradictory views of the myriad facets of the city's existence. The purpose of the study was to identify and characterize a primary or "master" narrative of the city, capturing its purpose and potential.

Rogan and Nassar conducted a scholarly review of research articles and opinion papers published in local and international journals as well as the communication archives of the city's public outreach department. The research covered stories of the city's genesis, its tangible impacts on the Palestinian economy at the macro level as well as in the housing, construction and retail sectors and its potential long-term influence on Palestinian culture and quality of life. The authors examined opposition narratives, such as the Boycott, Divestment and Sanctions (BDS) movement, as well as critics of the city who dismiss it as an exercise in capitalistic profit taking. Rogan and Nassar also

explored narratives of the city in the context of the Israeli occupation. For some, Rawabi epitomizes non-violent resistance; for others, it represents normalization, or acceptance of the status quo.

Wake Forest University will host Rawabi founder Bashar Masri in November to lead in-class discussion of the case study. The study principal conclusion is that the city's master narrative is one of hope and long-term success, not only for Rawabi but for Palestine as a whole. The study will be published in the forthcoming Handbook of Applied Communication Research.



### Anani and Mansour Sculptures Move to Q Center

After years of gracing the grounds of Rawabi's sales showroom, three distinctive works of art by renowned Palestinian artists Suleiman Mansour and Nabil Anani were moved to their new home in the Q Center plaza. Each installation features a plaque introducing the work with the artist's name, title of the work, year created and key insights to its composition, symbolism and artistic intent.

The bronze, life-sized sculptures are the perfect backdrop for visitor picture-taking in the plaza.

Q Center also features several other art installations; one by German sculptor Mihai Docea ("The Seed") and the other by Pavel Simacek from the Czech Republic ("Thing"). The international sculptors donated the works, constructed of Rawabi limestone, to the city during an international artist competition held two years ago.



### Rawabi's Neighborhoods Continue to Grow Dulaim Welcomes New Residents

As soon as construction was completed in Rawabi's fourth neighborhood, Dulaim, families began to move into their newly purchased apartments. Dulaim welcomed residents from all over Palestine, eager to begin life in the new modern city of Rawabi.

Dulaim is located on the northeastern side of the city. From the east, the new neighborhood overlooks WaDina, and the Green Spine area from the west. Residences are spread across 14 buildings built in six distinct styles; many apartments have private entrances and balconies.

This neighborhood also features a number of two-level duplex apartments, and offers green spaces, playgrounds and outdoor exercise equipment. As with all Rawabi neighborhoods, Dulaim offers a safe, welcoming environment in harmonized architectural style.

#### New Resident Testimonials:

##### Jamal Asaad and family

"My family of nine was among the first to buy in Dulaim. We bought as soon as the sales office began to offer homes in this neighborhood. We have found everything we're looking for here: a quiet place to live that is not dull. This city is full of dynamism, in its entertainment options, the business center and the homes themselves. My children are extremely happy in their new surroundings."

##### Ayman Mahajneh and family

"My family is the most precious thing in my life, and creating a bright future for them is always on my mind. My wife and I know that Rawabi offers a safe environment for children, where they can go outside to play and we don't have to worry about them every minute. The smooth integration of the neighborhoods with the city facilities is another great plus, along with a bunch of great neighbors. All of this provides an excellent foundation for my family's future."

### "Ring, Bell, Ring!" Back-to-School Festival Celebrates New School Year At Rawabi

For the entire month of September, "Ring, Bell, Ring!" a one-of-a-kind back-to-school festival was the centerpiece of Q Centers market square. City developer Rawabi and Al Hijawi Paper and Stationery Company co-sponsored the exhibition and sales event.

Throughout the festival, clowns, face-painting stations, contests and competitions drew in parents and students alike to Q Center. While children were enjoying the festivities, parents could shop for back-to-school supplies. The lively atmosphere encouraged children to look forward with enthusiasm to new friends and exciting academic adventures in the coming school year.



# Construction in Rawabi's Fifth Neighborhood Ikshaf Ahead of Schedule

Construction in Rawabi's fifth neighborhood, Ikshaf, is expected to finish ahead of schedule in 2020. The accelerated pace of construction is the result of operational efficiencies learned during construction of the first four neighborhoods and the acquired expertise of the crews and engineers who have been on the construction team since groundbreaking.

## Palestinian Contractors Combine Innate Skill with Hands-On Experience

Each Rawabi neighborhood employs thousands of Palestinians at every level: from skilled artisans such as stone, tile and brick masons to engineers, logistics and operations managers. Some of these expert workers are employed by Rawabi; many are subcontracted from local companies through a tender process. For construction of the fifth neighborhood, Rawabi signed on with a group of local building and contracting firms, each with an "A" classification from the Palestinian Contractors' Union. Two of these companies have been working with Rawabi from the day the cornerstone of

the city was first laid. These companies employ, on average, 20 engineers and 300 skilled workers in all trades. Engineer Asaad Tanineh, partner at RCC Contracting Company stated, "We've certainly expanded our field of expertise throughout the period we've worked with Rawabi. The various infrastructure components, such as the streets and sidewalks, lighting and communications networks; none of this has ever been done on a project this size in Palestine. In order to scale up for the needs of Rawabi, we built upon the knowledge from previous projects we'd successfully completed. The success of the first four neighborhoods is an achievement of which we are very proud."

Husni Tayseer Musleh, project manager for Al-Tayseer Trading & General Contracting Company said, "We've also been with Rawabi since the first neighborhood was started. We have capitalized on what we're doing here and have brought that expertise to other projects we have in other parts of the country. Everyone working here at Rawabi is invested in the city's success, so it's very much a team effort of multiple companies and crews. We're proud not only of how well we build, but how well we all work together. No one company could have ever done it alone."

Rawabi's industrial area has increased its infrastructure and capacity, speeding up the construction process overall. The proximity of the quarry, the stone-milling plant, welding and smithy operations, concrete and aggregates and carpentry shops as well as a vast fleet of construction vehicles on site make Rawabi a largely self-contained operation.

## About Ikshaf

Ikshaf, which means "magic" in Canaanite, lies on the northwestern side of the city. In total, the neighborhood will have more than 400 apartment homes. Towers face varying directions with a range of views; some look to the coastline, some balconies overlook the verdant Green Spine that connects them to the lights and action of Q Center. As with all neighborhoods, the buildings are all connected to a common green space featuring playgrounds and recreation areas for the residents. In addition to the lovely views, residents have many sizes of apartments to choose from ranging from 60 m2 to 200 m2, featuring one-, two- and three-bedroom homes. On several floors, the option exists to open two apartments up to each other and configure them as a single residence for larger families. Ikshaf buildings feature French windows and doors opening to balconies to allow maximum light and airflow. These buildings were designed with a more traditional flair; a few first-floor homes have private terraces and entrances. Every apartment features all the modern conveniences, access to the common areas and designated parking. Neighborhood residents also enjoy safe, wide sidewalks, green spaces and outdoor fitness equipment.





## Top High School Scholars from the West Bank and Gaza Strip Hosted at Rawabi



Rawabi founder Bashar Masri invited the country's top scorers on Palestine's national high school matriculation ("Tawjihi") exam for the 2017/18 academic year to celebrate their achievements with a city tour, lunch and fun activities. It was the first such meeting for the honors students to be held at Rawabi. The participants hailed from every district of the West Bank and the Gaza Strip.

The graduates met with Masri over lunch and discussed plans for university and beyond. As they talked, Masri praised the students for their hard work and expressed his pride in their achievements.

After lunch the grads were given an opportunity to shop in Q Center's retail stores and to test their sense of adventure at Rawabi Extreme, the outdoor sports facility located at WaDina Park. Lama Habib, who ranked second nationally and is from Gaza, commented, "I feel as though this visit gave us wings, as we are forced to live like birds in a cage with Gaza under constant siege."

Only four of the Gaza scholars were able to attend; their other Gaza colleagues were prevented from participation due to travel restrictions imposed by Israel. The visiting scholars stayed at Rawabi for 3 days, during which they toured the city itself, as

well as Birzeit University, the Mahmoud Darwish and Yasser Arafat museums in Ramallah, the Palestinian Museum and many other noteworthy sites in the West Bank. For all four students, it was their first time ever visiting the West Bank.

During the meeting, Masri said, "I know firsthand there is no better investment than to invest in the energy and intellect of our youth. Investing in young people is how countries are built and gain independence." Masri pointed out that bringing the scholars together from all over the country demonstrated that all attempts to divide the Palestinian people are fruitless. He noted in spite of best efforts,

it was still impossible for several Gaza scholars to obtain the needed permits to attend the celebration.

The students and their parents were accompanied to meet the Minister of Education, Dr. Sabri Saidam. Dr. Saidam stated, "This is the first time we've had so many of our Gaza scholars as guests of this Ministry. Words cannot express how happy I feel." The minister added further, "Palestine is a unified state that cannot be divided, and your presence here is living proof."





celio\*

collezione



QCENTER - RAWABI  
www.qcenterrawabi.ps



### New Fashion Retail and Restaurants at Q Center

Every season, Rawabi's Q Center adds exciting new stores to its retail lineup. Visitors from all over Palestine are surprised to find expanded shopping and dining options every time they come. International clothing brands and new food and beverage offerings are a welcome change of pace for customers.

**RAVMEN**, a Turkish brand, offers formal and business menswear, including shoes, bags and accessories. **Levi's** is an American brand of casual wear known for jeans but also offering men's and women's casual apparel, intimates and outerwear, as well as shoes and accessories

#### Coming Soon...

#### Collezione from Turkey and Celio from France

In addition to RAVMEN and Levi's, Q Center is preparing space for more exciting brands:

**Collezione:** One of Turkey's top teen and youth labels, Collezione offers trendy, competitively priced casual wear that's elegant, attractive and comfortable.

**Celio:** This unisex French brand also caters to a young adult audience and is sold in 56 markets around the world. Celio offers styles appealing to the confidently fashion-forward consumer.

#### Bubbles at Q Center

Juicebangbang freshly squeezed juices and juice blends are the perfect pick-me-up after a few hours of shopping and strolling. Throw in the bubbles and you are set to go. Hot beverages, including espresso drinks and tea are also on the menu.



## Q Center's Summer Activities

### Log One Million Guest Visits Fun, Challenge and Entertainment for Family and Friends

Rawabi's summer days and nights were chock-full of activities for family and friends of all ages. During the course of the summer, Q Center counted more than a million guests who came to enjoy the concert and theater performances, shopping, dining and festival events held all season long. Notable activities included the Amo Muhannad and Amo Saber clown shows, Al Hara theater performances, and delightful antics from The Red Nose organization whose impromptu and improvised acts included music, juggling, sword and fire-swallowing and other crowd-pleasers.

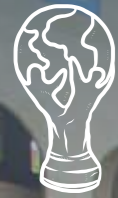


Dancing with "Fozi, Mozi and Tutti" at Q Center  
"Fozi, Mozi and Tutti", a Palestinian family entertainment trio delighted a huge crowd of thousands of parents and children at Q Center. The actors invited children up on stage to test their dancing, singing and acting skills, much to the amusement of the large audience.

Special 3D Projection Show "The Story of Rawabi's Stones"  
In one of the summer's most innovative presentations, Palestinian visual artist Jihad Kamil created a 3D show projected onto Rawabi's stone edifices. Gorgeous images from yesterday and today appeared to be carved into the stone itself highlighting Jerusalem as the cornerstone of Palestinian heritage and political birthright, the importance of Rawabi as an impediment to Israeli settlement and the significance of Eid Al Adha, among other themes.



World Cup 2018 at Q Center in Rawabi



A Month of Excitement  
and Activities with Tens  
of Thousands of Visitors



Throughout the month of World Cup tournament matches, flags of national teams flew from the buildings of Q Center. Fans cheered their favorite teams as they watched the action live, broadcast from huge outdoor screens set up for the occasion. The excitement and spirit of friendly competition created an atmosphere bursting with fun and energy, as soccer lovers strolled in the

streets, relaxed in cafés, cheered wins and commiserated over losses. The month long line up of fun and activities included competitions and challenges where winners received awards from the different restaurants and shops at Q Center, generously sponsored by Al Quds Bank, PalTel and the Palestine Insurance Company.

Crowds were engaged with fire and light shows, plays for families and children, clowns and jugglers, face painting, cartoon drawing, henna tattooing, free-style football playing and many other unique forms of fun. The final challenge and popular favorite was the "Best Commentator" competition, a huge hit among the youth.



## Palestine TV Broadcasts Live

فلسطين

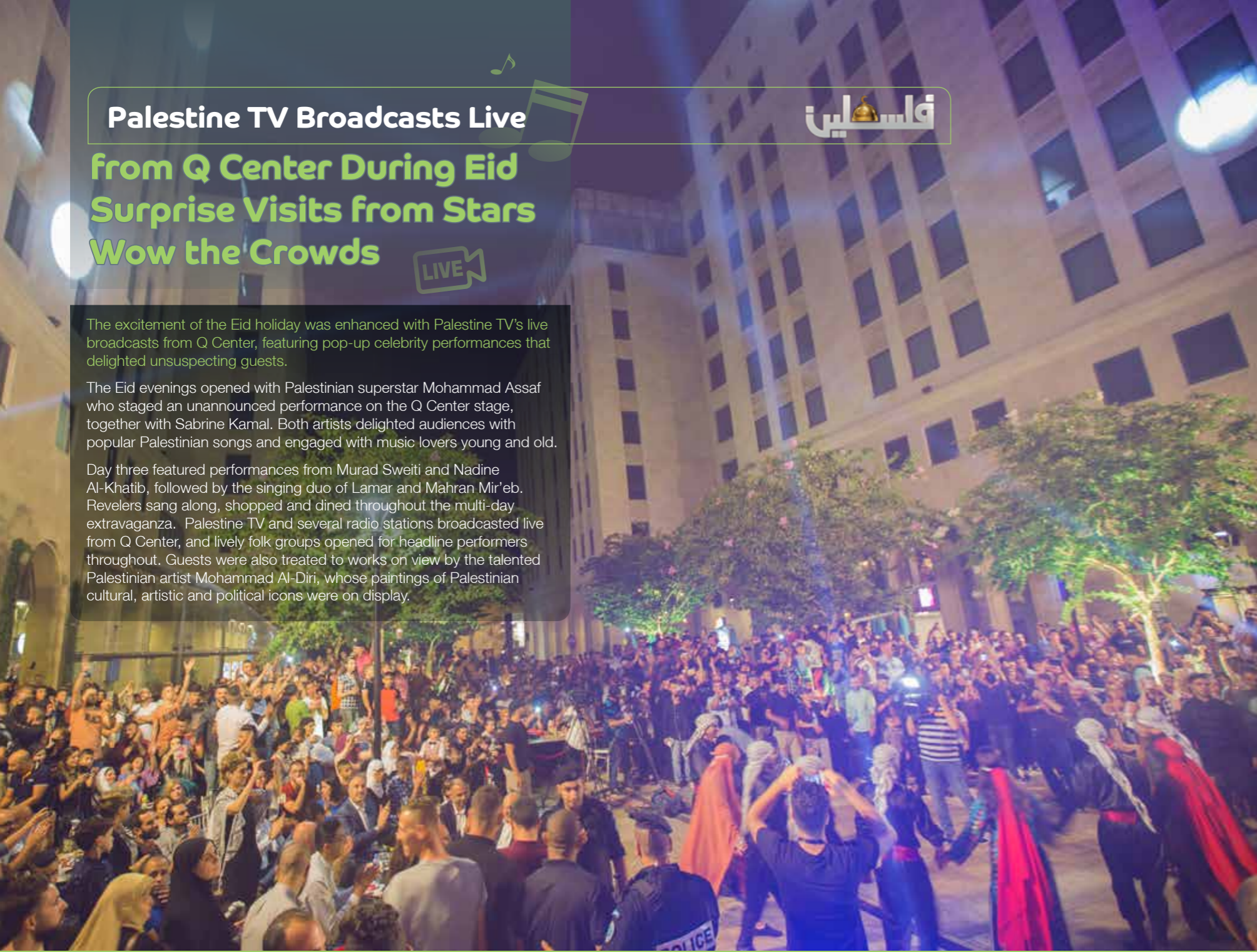
### from Q Center During Eid Surprise Visits from Stars Wow the Crowds

LIVE

The excitement of the Eid holiday was enhanced with Palestine TV's live broadcasts from Q Center, featuring pop-up celebrity performances that delighted unsuspecting guests.

The Eid evenings opened with Palestinian superstar Mohammad Assaf who staged an unannounced performance on the Q Center stage, together with Sabrine Kamal. Both artists delighted audiences with popular Palestinian songs and engaged with music lovers young and old.

Day three featured performances from Murad Sweiti and Nadine Al-Khatib, followed by the singing duo of Lamar and Mahran Mir'eb. Revelers sang along, shopped and dined throughout the multi-day extravaganza. Palestine TV and several radio stations broadcasted live from Q Center, and lively folk groups opened for headline performers throughout. Guests were also treated to works on view by the talented Palestinian artist Mohammad Al-Diri, whose paintings of Palestinian cultural, artistic and political icons were on display.





## UK Minister of State for Universities, Science, Research & Innovation Sam Gyimah: "Rawabi Tech Hub is a Platform for Creating Job Opportunities in Palestine"

UK Minister of State for Universities, Science, Research & Innovation Sam Gyimah visited Rawabi recently and toured Connect, Rawabi Tech Hub's co-working and innovation space. Rawabi founder Bashar Masri welcomed Minister Gyimah to the city. Minister Gyimah expressed pleasure at the surprise of finding such a modern city in Palestine.

Gyimah observed that Rawabi Tech Hub had the potential to create job opportunities for successive generations of young Palestinians. He said, "The existence of the Rawabi Tech Hub in Palestine, including Connect, is of great importance. This tech compound offers an ideal platform for the creation of job opportunities for IT graduates, entrepreneurs and startups in Palestine." Gyimah further noted the impetus of his visit to Palestine was to examine the opportunities and challenges facing the Palestinian education sector.

Masri praised the UK's ongoing support of education in Palestine. He stressed the Palestinian education system's strong track record in a wide range of disciplines, from science and engineering to the arts. Masri observed, "The only real obstacle to development for Palestinian students is the scarcity of actionable opportunity. Our mission at Rawabi and through the Rawabi Tech Hub is to create career opportunities for Palestine's younger generations".

Masri also highlighted the fact that Rawabi hosts dozens of students from international universities each year for internships and work-study programs,

including universities in the UK. He also discussed the capacity of Palestinian students to become active participants in the process of national building and the importance of strengthening ties between the UK and Palestine in the field of education.

Gyimah announced during his visit to Rawabi that two new Ph.D. scholarships are now available to eligible Palestinian students to continue programs of advanced study in the UK, as well as new scholarships for physicists available at CERN, the European Organization for Nuclear Research.

## Land and Water Settlement Commission Chairman Affirms Need for "More Cities Like Rawabi" in Palestine



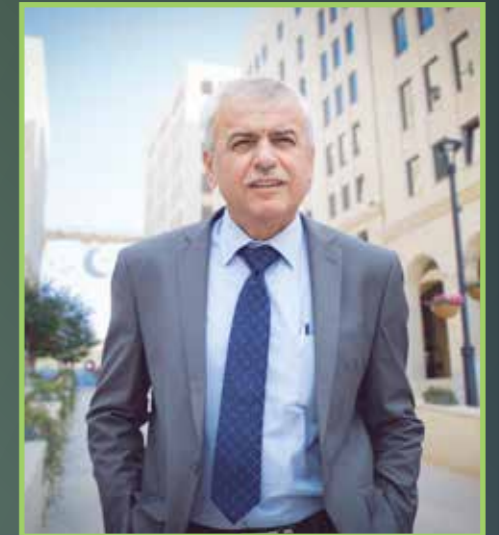
Judge Mousa Shakarneh, Chairman of the Land and Water Settlement Commission, visited Rawabi with a delegation to tour the city's facilities and assess the latest construction progress. During their visit, the commission chairman and his delegation met with Rawabi founder Bashar Masri and city mayor Eng. Ibrahim Natour.

Judge Shakarneh said, "To see a city constructed with such precision in Palestine is a source of great pride. The range of services and facilities is comprehensive and they complement each other well. Palestine needs to see the growth of more cities like Rawabi in different parts of the country."

The minister affirmed an intent to solidify ongoing cooperation between the Land and Water Settlement Commission and the municipality of Rawabi to adjudicate swiftly and effectively all issues pertaining to land registration. He further noted that Rawabi offered a number of key investment opportunities for new business and its unequivocal progress towards success.

Mayor Natour expressed gratitude to Chairman Shakarneh and the commission delegation for visiting and touring the city and its facilities. The mayor confirmed proper management of land registration is a critical aspect of Rawabi's governance, as it is in all Palestinian municipalities, protecting the rights of citizens and acting as a deterrent to illegal confiscation.

Masri commended the chairman and the commission for their tireless work; noting that the work of establishing legal property ownership can be a complex issue given Palestine's long history of occupation. He stated the work of land registration is extremely beneficial to Rawabi as well as to surrounding towns, as it paves the way for future development and fosters good relationships among land owners. At the conclusion of the visit, Masri thanked the delegation for praising Rawabi as a success story, while noting true success would be achieved when the city is replicated in other parts of the country.

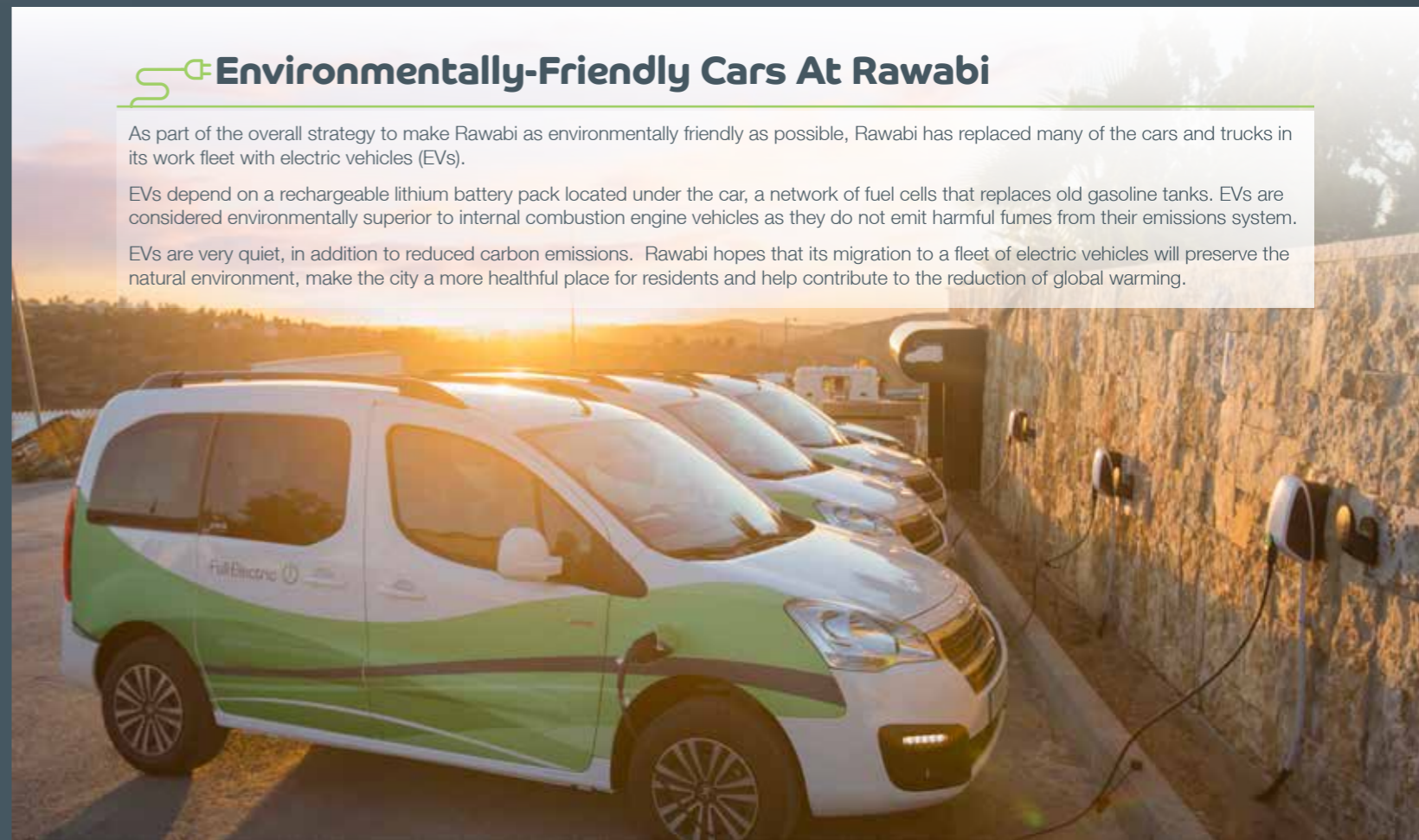


## Environmentally-Friendly Cars At Rawabi

As part of the overall strategy to make Rawabi as environmentally friendly as possible, Rawabi has replaced many of the cars and trucks in its work fleet with electric vehicles (EVs).

EVs depend on a rechargeable lithium battery pack located under the car, a network of fuel cells that replaces old gasoline tanks. EVs are considered environmentally superior to internal combustion engine vehicles as they do not emit harmful fumes from their emissions system.

EVs are very quiet, in addition to reduced carbon emissions. Rawabi hopes that its migration to a fleet of electric vehicles will preserve the natural environment, make the city a more healthful place for residents and help contribute to the reduction of global warming.



## Design Transport App for Rawabi

Rawabi Tech Hub offers fertile ground for entrepreneurial opportunity in the burgeoning information and communications technology industry in Palestine. The Hub links Palestinian technology startups with international companies, providing a platform for cooperation and expansion.

Under the auspices of the Tech Hub, Rawabi's Massarak training program created a practical training forum specifically for students in ICT-related fields: Massarak Tech.

Zaid Salem of CONNECT (Rawabi's co-working and innovation space) said: "Massarak Tech is a well-organized training curriculum where students are tasked with designing cost-efficient tech solutions to real-life challenges at Rawabi. As a 'smart' city, Rawabi has an endless need to streamline and provide

online access to its many functions and services for residents and businesses, including the Municipal Council, Homeowners Associations (HOAs), local transport and school bus routes, just to name a few. We can buy apps to run the city from the international marketplace, but designing our own creates perfectly customized solutions as well as providing our students with optimal hands-on experience."

Salem added: "Massarak Tech provides a springboard for local talent to gain experience while also offering them the opportunity to earn some cash. It's a win-win situation for everyone involved. Rawabi gets the IT solutions it needs, Massar International companies can avail themselves of the latest technology advances, and residents reap the benefits. The entire ecosystem helps create jobs and drive growth in the Palestinian ICT industry."

Five students from Arab American University of Jenin joined Massarak Tech and spent three months developing the app to run a smart transportation system at Rawabi. In addition to its immediate benefit to the city, the app has tremendous value as a replicable system for other cities in Palestine in the future.

Once the app was up and running, the students took it for a "test drive" with a group of Massarak executives. The presentation stressed the app's benefits to both residents and commercial tenants in the city. The participants expressed gratitude for the opportunity to gain practical experience while studying to complete their degrees.



## #President's\_Challenge...

### Birzeit University Student Issues Challenge to Bashar Masri

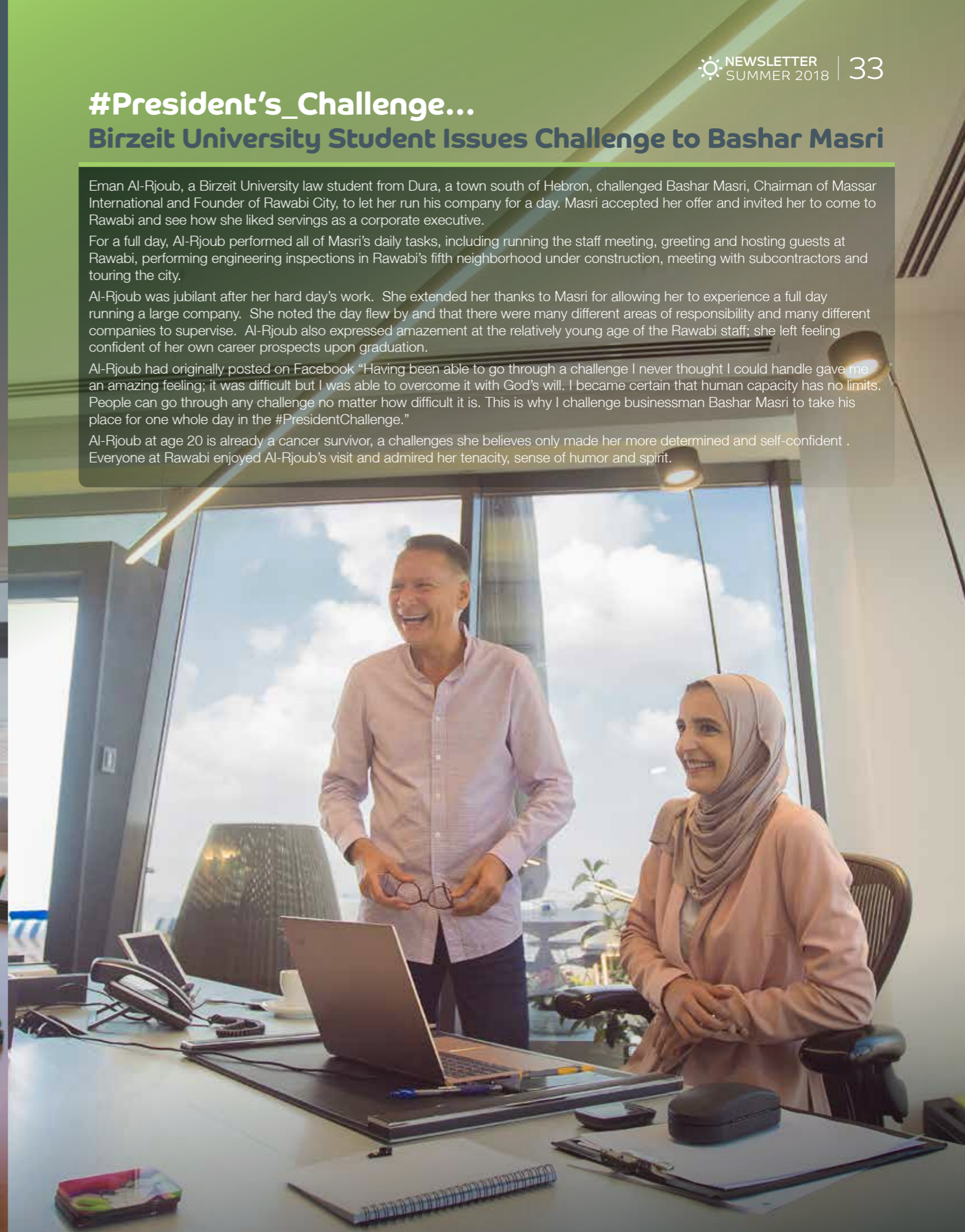
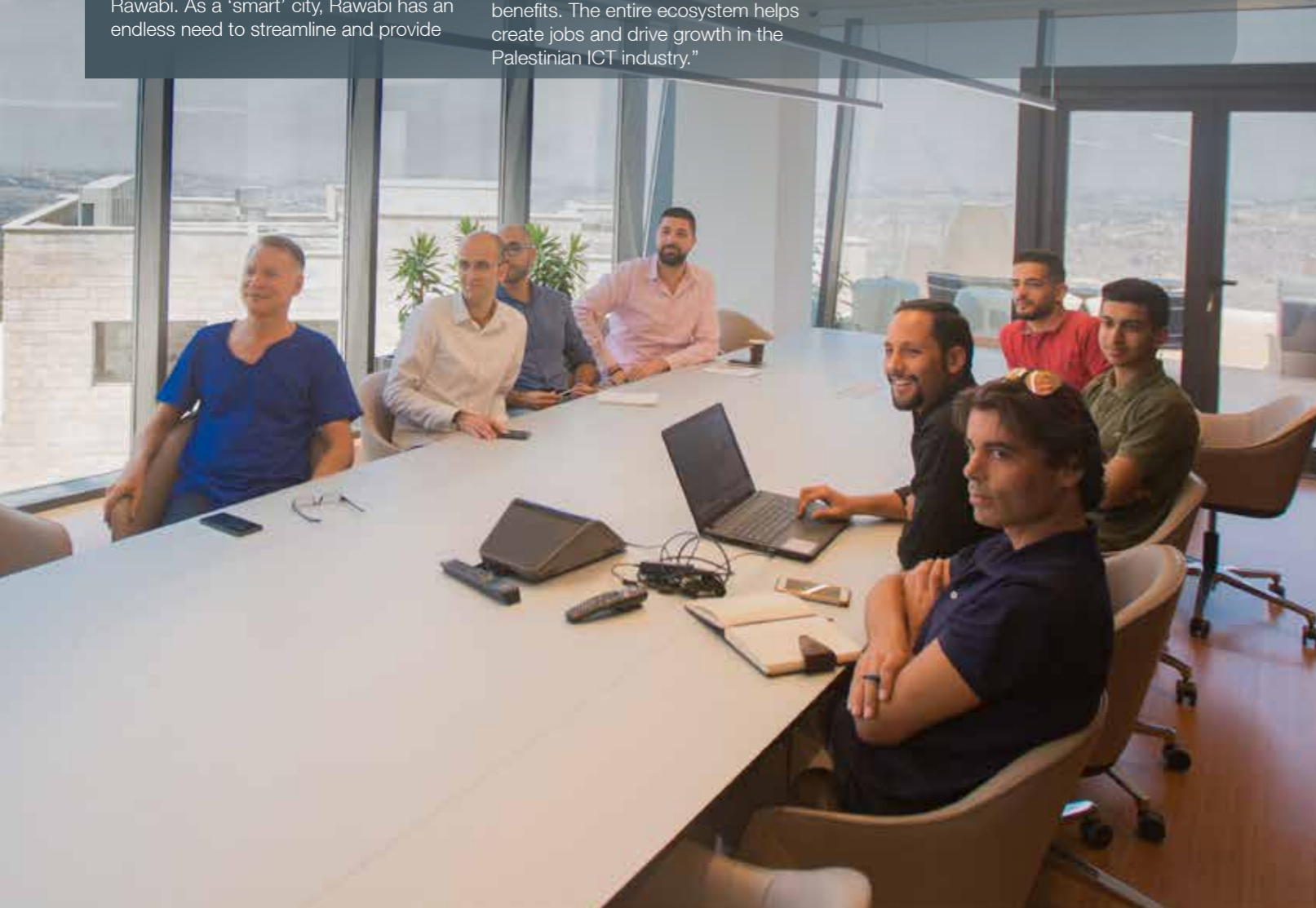
Eman Al-Rjoub, a Birzeit University law student from Dura, a town south of Hebron, challenged Bashar Masri, Chairman of Massar International and Founder of Rawabi City, to let her run his company for a day. Masri accepted her offer and invited her to come to Rawabi and see how she liked serving as a corporate executive.

For a full day, Al-Rjoub performed all of Masri's daily tasks, including running the staff meeting, greeting and hosting guests at Rawabi, performing engineering inspections in Rawabi's fifth neighborhood under construction, meeting with subcontractors and touring the city.

Al-Rjoub was jubilant after her hard day's work. She extended her thanks to Masri for allowing her to experience a full day running a large company. She noted the day flew by and that there were many different areas of responsibility and many different companies to supervise. Al-Rjoub also expressed amazement at the relatively young age of the Rawabi staff; she left feeling confident of her own career prospects upon graduation.

Al-Rjoub had originally posted on Facebook "Having been able to go through a challenge I never thought I could handle gave me an amazing feeling; it was difficult but I was able to overcome it with God's will. I became certain that human capacity has no limits. People can go through any challenge no matter how difficult it is. This is why I challenge businessman Bashar Masri to take his place for one whole day in the #PresidentChallenge."

Al-Rjoub at age 20 is already a cancer survivor, a challenges she believes only made her more determined and self-confident. Everyone at Rawabi enjoyed Al-Rjoub's visit and admired her tenacity, sense of humor and spirit.



# WaDina Hosts Youth Festival

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This fall, thousands of Palestinian youths flocked to Rawabi during the WaDina Youth Festival to test their strength and sense of adventure at the Rawabi Extreme sports complex in WaDina. For ten hours, boys and girls tried all the challenges and games available set against of backdrop of musical performances. The festival was sponsored by XL Energy Drink.  
.....

Jordanian singer Aziz Maraka had the audience singing along with songs they know by heart and brought them to their feet with his signature Razz music style, a combination of Arabic music, rock and jazz that he made famous all over the Arab world. Maraka expressed surprise as the size of the audience and tweeted to his Jordanian fans that he felt right at home in Palestine.



Dam Rap, a musical group from Lod also rocked the stage and left the audience calling for encores long after their set was finished. Dam Rap's songbook includes many compositions that address social issues of the day, and the young audience was revved and ready for their message.



Apo & the Apostles took the stage to perform a repertoire of exhilarating songs blending colloquial Arabic and English and mixing contemporary themes with Palestinian tradition. Between sets, DJ Rabi and DJ Marwan kept the youth on their feet; spontaneous debke dances sprang up throughout the amphitheater during intermissions.



When the audience wasn't dancing and singing, they were taking advantage of Rawabi Extreme's many games and sports challenges in WaDina Park, including one of the longest Zip-Line in the Middle East, bungee jumping from a height of 16 meters, wall-climbing, a giant trampoline, mechanical bull riding and many other activities that made the all-day party a fantastic festival of fun.



*Aziz Maraka  
Ya Bay*



*DAM RAP  
SuperLancer*



*Apo & the Apostles  
Baji Wenek*





## ASAL Technologies Attracts International Attention

ASAL Technologies recently gathered headquarters and branch staff for its annual "Open Day" event, a team and morale building exercise designed to foster strong relationships among ASAL's departments as well as to reward employees for performance. ASAL's Gaza staff was unfortunately prevented from attending the activities in the West Bank due to travel restrictions imposed by Israel.

The day-long program of activities gathers all ASAL staff under one roof; company developers and programmers who typically collaborate in cyberspace meet in person. Employees took part in a presentation about the ASAL project work cycle. Managers, departmental heads and team members gained critical knowledge of the company's roster of projects, summary of successes and challenges for the year ahead.

ASAL Managing Director Murad Tahboub expressed satisfaction with the company's direction and level of achievement, as well as his gratitude to his team for their proficiencies and dedication. Tahboub noted that the Palestinian IT work force has untapped potential and that ASAL's objective is to harness and direct the latent technical competencies of the work force. He praised his staff for the excellence of their work, "I'm proud of my team because the word 'impossible' is simply not in your vocabulary. The most difficult challenge is just another obstacle to be overcome, and you always do so effortlessly."

Bashar Masri, chairman of Massar International and founder of Rawabi said, "The energy of the ASAL workforce is unrivalled. Working from their offices in Rawabi, Gaza, Hebron and Nablus with world IT leaders such as Alcatel, Microsoft, Mellanox, Nuvoton, QUALCOMM and Intel, we are charting a new course for the Palestinian IT sector. I salute all of you as you seek to transform the Palestinian economy into a productive one exporting knowledge, products and services to the US, Western Europe, Israel, China and Taiwan. We are redefining the playing field in IT in Palestine."

ASAL Technologies was founded in 2000 as a subsidiary of Massar International. It has grown into one of the biggest research and development companies in Palestine, employing hundreds of programmers and developers and rapidly positioning itself as one of the leaders of integrated ICT services in the region and around the globe.



### Rawabi Logistics, Distribution and Light Industry Park will Create Job Opportunities

In addition to the need for a large logistics and industrial service area adjacent to the construction zone, the logistics park will become home to the support services and industries that will sustain the city long-term. It is estimated that Thousands of permanent jobs will be created as companies base operations here to support the burgeoning population of the new city.



### Access Road to Rawabi Logistics, Distribution and Light Industry Park Paved after Years-Long Delay

The construction of the city of Rawabi has been an exercise in perseverance and steadfastness since groundbreaking in 2008. The land upon which it was built was threatened with confiscation from the outset. The city's developer has mounted numerous challenges with the Israeli authorities to obtain permission to build needed access roads and to establish connections for water and electricity.

One of the most prominent examples of the problematic permissions regime surrounded the granting of authorization for an access road to a critically needed logistics and industrial park for the city. The industrial zone lies along the southern border of the city, within Area C. The needed access road is less than a kilometer long, yet its paving was thwarted by a legal challenge mounted by residents of the Ateret settlement

with the Israeli Supreme Court for more than 3 years.

The newly paved road is a spur off of the main road leading to Rawabi; it crosses land designated as both Areas B and C. In the short term, the logistics and industrial area is critically needed as a staging area for construction; as the city expands in size, land must be maintained for the purposes of light industry and manufacturing to support continued growth.

## Canadian-Arab Forum Honors Bashar Masri

In recognition for his role in Palestinian economic development, the Canadian-Arab Forum of British Columbia (CAF-BC) honored Bashar Masri during a visit of their delegation to Rawabi. The CAF-BC delegation was comprised of Chairman Yousef Barakat, Mahmoud Khweis, Coordinator of CAF of the Caribbean and Palestinian Riders CEO Khaled Qaddoura.

Chairman Barakat highlighted Masri's pivotal role in Palestinian economic advancement in multiple industry sectors, most notably through the founding and construction of the city of Rawabi.

Rawabi, Barakat observed, is an achievement well deserved by the Palestinian people and is a testament to their collective capacity to build an advanced society.

Masri thanked the CAF for his award and the recognition conferred upon him. He stated every business leader and decision-maker in Palestine shared equal responsibility in helping to realize national aspirations. He affirmed Rawabi would continue to generate long-term employment opportunities and help build a sustainable Palestinian national economy.

CAF-BC is a non-profit organization seeking to strengthen ties within the Canadian-Arab community by fostering the values, practices and traditions that enrich Arab culture.



## Leadership Training and Personality Assessment Hallmarks of Unique Training Curriculum Massar International and PADICO Holding Host International Career Coach

As part of an ongoing initiative to improve leadership skills within the workforce, Massar and PADICO joined forces to host London-based life and business coach Tracy Livingston for 2 training sessions. More than 40 employees from 10 Massar and PADICO subsidiaries took part in the management training program.

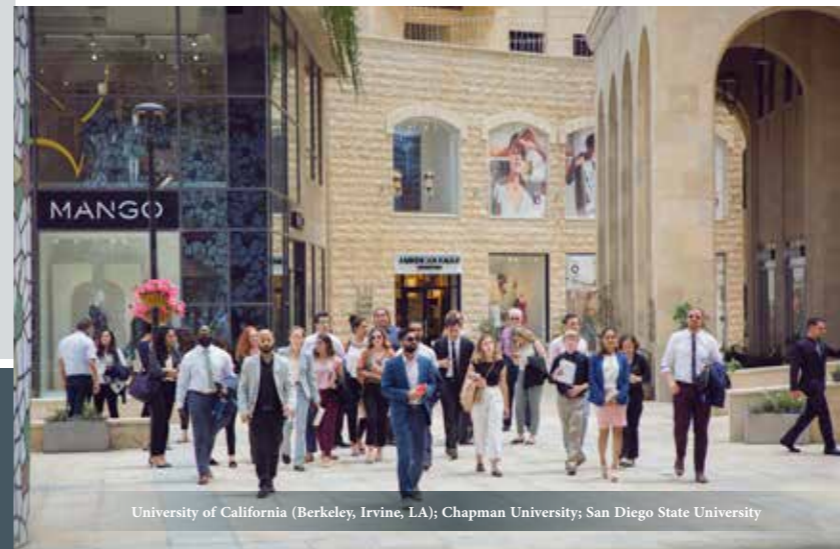
Livingston's two sessions "Coping Effectively with Conflict in the Workplace" and "Leadership Training" delved deeply into the concepts of teamwork, character, development of strengths and conflict resolution in the workplace. The sessions spanned two days and were held in one of the conference halls at Rawabi Q Center.



## INCREASING INTEREST OF AMERICAN UNIVERSITIES IN THE CITY



University of Minnesota



University of California (Berkeley, Irvine, LA); Chapman University; San Diego State University



University of South Florida



Temple University

# INCREASING INTEREST OF AMERICAN UNIVERSITIES IN THE CITY



Northwestern University



Stanford University



Michigan State University

# Rawabi Visitors



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1. Toni Qattan, Palestinian Singer
2. Nisreen Faour, Palestinian Actress
3. Delegation of Civil and Political Leaders - Jordan

1. طوني قattan، مغني فلسطيني
2. نسرین فاعور، فنانة فلسطينية
3. وفد من القادة السياسيين والمدنيين - الأردن



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4. Former Governor and First Lady of Virginia, Terry and Dorothy McAuliffe, with Family - USA
5. Ekrem Akyigit, Chairman, Collezione - Turkey
6. Competitors in Technovation Challenge - Palestine
7. Delegation of Dialogue Leaders - UK
8. Children from SOS Children's Villages - Palestine

4. الحاكم والسيدة الأولى السابقين لولاية فرجينيا، تيري ودوروثي مكاوليف، مع عائلتهما - الولايات المتحدة الأمريكية
5. إكريم أكيغيت، رئيس مجلس الإدارة، كوليزيوني - تركيا
6. متنافسات في مسابقة "تكنوفيشن فلسطين"
7. وفد من قياديي إدارة الحوار - المملكة المتحدة
8. أطفال من منظمة قرى الأطفال (SOS) - فلسطين

9. History High School Teachers - Switzerland
10. Yasuyuki Murahashi, Senior Managing Director, Japan External Trade Organization, with Wife - Turkey
11. Delegation of Billionaire Businessmen and Women - China

9. معلمو مادة التاريخ في المدارس الثانوية - سويسرا
10. ياسويوكي موراهاشي، مدير عام أول، منظمة التجارة الخارجية اليابانية، وزوجته - تركيا
11. وفد من رجال وسيدات الأعمال المليارديرات - الصين



12. Delegation from United Methodist Church - USA  
 13. Delegation of Congressional Staffers - USA  
 14. Students from Leiden University - Netherlands  
 15. Volunteers from Abdullah Dawood Youth Foundation  
 16. Anthony Ashiotis, Managing Partner, Anthony Ashiotis & Co - Cyprus

12. وفد من الكنيسة الميثودية المتحدة - الولايات المتحدة الأمريكية  
 13. وفد من مساعدي أعضاء الكونغرس - الولايات المتحدة الأمريكية  
 14. طلاب من جامعة لايدن - هولندا  
 15. متطوعون من مؤسسة عبد الله داود للشباب  
 16. أنتوني أشيوتيس، شريك إداري، أنتوني أشيوتيس وشركاه - قبرص

17. Francesco Amoruso, PhD Candidate, University of Cambridge - UK  
 18. Delegation from American Federation of Ramallah (Ramallah Convention 2018)  
 19. Jason Tulk, Head of Cooperation, Representative Office of Canada to the Palestinian Authority, with Wife

17. فرانسيسكو أموروسو، مرشح لشهادة الدكتوراه من جامعة كامبردج - المملكة المتحدة  
 18. وفد من الاتحاد الأمريكي لمدينة رام الله (مؤتمر أبناء رام الله 2018)  
 19. جايسون تولك، رئيس قسم التعاون في الممثلة الكندية لدى السلطة الفلسطينية، وزوجته



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20. Delegation from The Washington Institute for Near East Policy - USA  
 21. Hussein Al-Salman, Jordanian Singer  
 22. Nathalia Feinberg, Danish Representative in Ramallah  
 23. Munther Zeid, Owner / Manager, Food Fare, with Family - Canada

20. وفد من معهد واشنطن لسياسة الشرق الأدنى - الولايات المتحدة الأمريكية  
 21. حسين السلطان، مغني أردني  
 22. نتاليا فينبرغ، ممثلة الدنمارك في فلسطين  
 23. منذر زيد، المالك والمدير لـ "فود فير"، مع عائلته - كندا

24. Abe Goldschmidt, Managing Director, OPIC; Sam Rothenberg, Deputy Chief of Economic Section, US Department of State; Matthew Hutcherson, Economic Growth & Infrastructure Office, and Tom Outlaw, Partnerships & Private-Sector Engagement Advisor, USAID  
 25. Zaher Bassioni, Operations Manager, Leaders Organization; Joline Fatouleh and Hanadi Abo Joud, Belgium Development Agency (Enabel)  
 26. Delegation from The Christian Democratic Party of the Netherlands (CDA)

24. آيب غولدميت، المدير العام، أوبيك؛ سام روتنبرغ، نائب رئيس القسم الاقتصادي، وزارة الخارجية الأمريكية؛ ماثيو هاترشسون، مكتب النمو الاقتصادي والبنية التحتية، توم أولتو، مستشار الشراكة والتشبيك مع القطاع الخاص، الوكالة الأمريكية للتنمية الدولية  
 25. زاهر بيسيوني، مدير العمليات، مؤسسة ليدرز؛ جولين فتولة وهنادي أبو جود، وكالة التنمية البلجيكية  
 26. وفد من الحزب الديمقراطي المسيحي - هولندا



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27. Students of Computer Engineering - BirZeit University

28. Kaja Bouman, Journalist - Netherlands

29. Students from Seeds of Peace Organization

30. Delegation from Leaders' Quest - USA

31. Samir Satchu, SVP of Government Relations, and the Team from Careem - UAE

32. Ikhlas Sholi, Founder and Director, Jafar Sholi, Executive Manager, Siba Soap Factory

27. طلاب من دائرة هندسة الحاسوب - جامعة بيرزيت

28. كاجا بومان، صحفية - هولندا

29. طلاب من مؤسسة بذور السلام

30. وفد من مؤسسة ليدرز كويست - الولايات المتحدة الأمريكية

31. سمير ساتشو، مدير السياسة العامة رئيس الشؤون الحكومية، وفريق العمل من كريم - الإمارات العربية المتحدة

32. إخلص شولي، المؤسسة والمديرة، وجعفر شولي، المدير التنفيذي، مصنع صبا للصابون

33. Group from Know Thy Heritage Leadership Program

34. Prof. Marwan Awartani, President (Minister Rank) of the Palestine Academy for Science and Technology

35. CEOs of Construction Companies - Denmark

36. Students of Master in Management &amp; Innovation (MMI) - Netherlands

37. Participants of Training Programs at Axel Springer SE - Germany

33. مجموعة من برنامج "اعرف تراثك"

34. البروفيسور مروان عورتاني، رئيس أكاديمية فلسطين للعلوم والتكنولوجيا (برتبة وزير)

35. مدراء تنفيذيون لشركات بناء - الدنمارك

36. طلاب ماجستير الإدارة والابتكار - هولندا

37. مشاركون في برامج التدريب في شركة أكسل شبرينغر - ألمانيا



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38. Members of the Scottish Parliament

39. Delegation of European Parliament Staffers

40. Emir Kir, Mayor of Saint-Josse-ten-Noode, and accompanying delegation - Belgium

41. David Biegeleisen, Innovation Advisor at the Swiss Embassy; Ayman Daraghme, Senior Program Manager at the Swiss Agency for Development and Cooperation Office; Jumara Dabis, Assistant to the Swiss Representative to the Palestinian Authority

42. Frances Tan, MBA Student at Tuck School of Business at Dartmouth - USA

38. أعضاء في البرلمان الإسكتلندي

39. وفد من مساعدي أعضاء البرلمان الأوروبي

40. أمير كير، عمدة مدينة "سان-جوسي-تن-نود"، والوفد المرافق - بلجيكا

41. ديفد بيغلزين، مستشار للابتكار في السفارة السويسرية؛ أيمن ضراغمة، مدير برامج في الوكالة السويسرية للتنمية والتعاون؛ جمارا دابيس، المساعدة لممثل سويسرا لدى السلطة الفلسطينية

42. فرانسيس تان، طالبة ماجستير في مدرسة توك للأعمال في كلية دارتموث - الولايات المتحدة الأمريكية

43. Eoin McCarthy, Engineering Manager, Gaza Sky Geeks

44. Jörg Gasser, State Secretary for International Finance at the Federal Department of Finance (FDF), Herbert Scheidt, Chairman, Vontobel - Switzerland

45. Muhammet Öner, International Operations &amp; Expansion Supervisor, Collezione - Turkey

46. Board Members and Representatives from J Street - USA

47. Amadou Diallo, Director of Global Practice, Economic and Social Infrastructure, and Omar Mehyar, Portfolio Manager, Islamic Development Bank; Mohammad Abo Awad, Vice Chairman, Palestine Insurance Co

43. إيوان مكارثي، مدير الأمور الهندسية، غزة سكاى جيكس

44. يورغ جاسر، وزير الدولة السويسري للشؤون المالية، هيربرت شيدت، رئيس مجلس الإدارة، فونتوبل - سويسرا

45. محمد أورتر، مشرف العمليات الدولية والتوسع، كوليزيوني - تركيا

46. أعضاء مجلس الإدارة وممثلون من مؤسسة "جي ستريت" - الولايات المتحدة الأمريكية

47. أمادو ديالو، مدير إدارة الممارسات العالمية والبنية التحتية الاقتصادية والاجتماعية، وعمر مهييار، مدير محفظة، بنك التنمية الإسلامي؛ محمد أبو عوض، نائب رئيس مجلس الإدارة، شركة فلسطين للتأمين



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48. Alumni of University of California, Santa Barbara - USA

49. Delegation of Senior Journalists - Australia

50. Delegation from Madarat Center for Community Development

51. Efraim Grinberg, Chairman and CEO, Movado Group, with Wife and Friends - USA

52. Joel Greenberg and Marcy Gringlas, Founders of Seed the Dream Foundation, with Family and Friends - USA

53. Students from the Eisenhower Institute - USA

48. خريجون من جامعة كاليفورنيا في سانتا باربرا - الولايات المتحدة الأمريكية

49. وفد من كبار الصحفيين - أستراليا

50. وفد من مركز مدارات للتنمية المجتمعية

51. إفرائيم غرينبرغ، رئيس مجلس الإدارة والرئيس التنفيذي، مجموعة موفادو، مع زوجته وأصدقائهما - الولايات المتحدة الأمريكية

52. جويل غرينبرغ ومارسي غرينغلاس، مؤسس مؤسسة "أزرع الحلم"، مع العائلة والأصدقاء - الولايات المتحدة الأمريكية

53. طلاب من معهد أيزنهاور - الولايات المتحدة الأمريكية

54. Teachers from Ajyal High School, Jaffa

55. Shafer Jaber, Palestinian Businessman, and Raji Maraqa, Attorney

56. Nicola Cobbold, Trustee, and Suzanne Jacobs, CEO, The Portland Trust; Debra Fox, Consultant, Behind Every Kick; Rochelle Trup, Founder/CFO, Arthur Online; Louise Sara Jacobs, UJIA Deputy Chair - UK

57. Students from Go Inspire Program - USA

58. Australian Senators and Representatives

59. Students from "Ayam Al-Fatayat" Program

54. معلمون من مدرسة أجيال الثانوية، يافا

55. شاهر جابر، رجل أعمال فلسطيني، وراجي مرقة، محامي

56. نيكولا كوبولد، عضو مجلس الأمناء، سوزان جاكوبز، المديرية التنفيذية، مؤسسة "بورتلاند ترست"؛ ديبرا فوكس، مستشارة، "بيهايند إيفري كيك"، روشيل تروب، المؤسسة والمديرة المالية، "أرثر أونلاين"؛ لويس سارة جاكوبز، نائبة الرئيس، "يو-جي-أي-إيه" - المملكة المتحدة

57. طلبة من برنامج "غو إنسباير" - الولايات المتحدة الأمريكية

58. نواب وممثلون أستراليون

59. طالبات من برنامج "أيام الفتيات"



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- 60. Delegation of City Mayors - USA
- 61. Students from Cass Business School at City, University of London - UK
- 62. Investors and Fund Managers - USA
- 63. Mazen Sinokrot, Chairman & CEO, and Momen Sinokrot, Managing Director - Pal Gardens, Sinokrot Global Group
- 64. Delegation of Politicians and Businesspeople - Switzerland

- 60. وفد عمداء مدن - الولايات المتحدة الأمريكية
- 61. طلاب من كلية "كاس" للأعمال في جامعة مدينة لندن - المملكة المتحدة
- 62. مستثمرون ومدراء صناديق استثمار - الولايات المتحدة الأمريكية
- 63. مازن سنقرط، رئيس مجلس الإدارة والرئيس التنفيذي، ومؤمن سنقرط، المدير العام - "بال غاردنز"، مجموعة سنقرط العالمية
- 64. وفد سياسين ومدراء أعمال - سويسرا

- 65. Hiroki Inagawa, CEO, Ikumi Shiba, CCO, Monstar Lab Group - Japan
- 66. Larry Garber, Adjunct Faculty at George Washington University - USA
- 67. Celina Mukarker, Student Program Coordinator, Ahmad Hasna, RD Associate, and Rawan Abu Lafi, Alumni Program Manager, Middle East Entrepreneurs of Tomorrow (MEET)
- 68. Julien Thöni, Swiss Representative to the Palestinian Authority; Geri Müller, President, Association Swiss Palestine; Bernhard Ruhstaller, Managing Partner, ACASA; Ron Ganzfried, Enterprise Data Architect, Swisscom - Switzerland
- 69. Delegation from the American Legislative Exchange Council
- 70. Students and Graduates from Zimam Program

- 65. هيروكي إناغاوا، المدير التنفيذي، إيكومي شيبا، المدير التنفيذي للاتصالات، مجموعة "مونستار لاب" - اليابان
- 66. لاري غاربر، أستاذ مساعد في جامعة جورج واشنطن - الولايات المتحدة الأمريكية
- 67. سيلينا مكاركر، منسقة برامج الطلاب، أحمد حسنة، مساعد في البحث والتطوير، روان أبو لافي، مديرة برامج الخريجين، مؤسسة رواد أعمال الغد في الشرق الأوسط
- 68. جوليان توني، ممثل سويسرا لدى السلطة الفلسطينية؛ جيري مولر، رئيس مؤسسة سويسرا فلسطين؛ برنارد روستالي، شريك إداري، أكاسا؛ رون غانزفريد، مهندس بيانات، سويسكوم - سويسرا
- 69. وفد من مجلس التبادل التشريعي الأمريكي
- 70. طلاب وخريجين من برنامج زمام



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71. Shira Rubin, Freelance Journalist - USA

72. Hamze Awawde, Program Manager, Yala Young Leaders, and Ari Fridriks, Private Practice Psychotherapist - USA

73. Students from University of California, Irvine - USA, and University of Glasgow - UK

74. Journalism Students from Axel Springer Akademie - Germany

75. Group from Temple Akron - USA

76. Peter Wonacott, Bureau Chief for Middle East and North Africa, Felicia Schwartz, Correspondent, and Dov Lieber, Reporter, The Wall Street Journal - Middle East

71. شيرا روبين، صحفية - الولايات المتحدة الأمريكية

72. حازم عواودة، مدير البرنامج، يالا للقادة الشباب، وأري فريديكس، طبيب نفسي خاص - الولايات المتحدة الأمريكية

73. طلاب من جامعة كاليفورنيا، إرفاين - الولايات المتحدة الأمريكية، وجامعة غلاسكو - المملكة المتحدة

74. طلاب صحافة من أكاديمية أكسل شيرينغر - ألمانيا

75. مجموعة من معبد أكرون - الولايات المتحدة الأمريكية

76. بيتر ووناكوت، رئيس مكتب الشرق الأوسط وشمال أفريقيا، فليشا شوارتز، مراسلة، ودوف لير، مراسل، صحيفة وول ستريت جورنال - الشرق الأوسط

77. International Journalists

78. Delegation of Muslim Civic and Policy Leaders - France

79. Pramila Jayapal, Representative, Washington's 7th Congressional District - USA

80. Anton Fischer with Family and Friends - Switzerland

77. صحفيون دوليون

78. وفد من القيادات المدنية والسياسية للمسلمين - فرنسا

79. براميليا جاياپال، نائبة، الدائرة الانتخابية السابعة في ولاية واشنطن - الولايات المتحدة الأمريكية

80. أنطون فيشر مع العائلة والأصدقاء - سويسرا



81. Students from Different Universities - USA

82. Delegation of Progressive Rabbis from Different Congregations - USA

83. Malcolm Siegel and Leora Jaeger, Board Members, Water Resources Action Project (WRAP) - USA

84. Delegation from Sheikh Zaki Thiab Community Center - Tamra

85. Group of Tourists - USA

86. Delegation of Journalists and Political Policy Experts - Netherlands

.81 طلاب من جامعات مختلفة - الولايات المتحدة الأمريكية

.82 وفد من الحاخامات التقدميين من تجمعات مختلفة - الولايات المتحدة الأمريكية

.83 مالكوم سيغل وليورا جاغر، أعضاء مجلس الإدارة، مشروع عمل الموارد المائية - الولايات المتحدة الأمريكية

.84 وفد من مركز الشيخ زكي ثياب الجماهيري - طمرة

.85 مجموعة من السياح - الولايات المتحدة الأمريكية

.86 ووفد من الصحفيين وخبراء السياسة السياسية - هولندا

87. Geoffrey Tickell, Accounting Professor, Indiana University of Pennsylvania, with Wife - USA

88. Surya Yalamanchili, Entrepreneur - USA

89. Edward Stephan, Founder / General Manager, Energy Efficiency Experts

90. Karen Sasahara, US Consul General in Jerusalem

91. Alexis Polovina, and Matthew Hutcherson, Economic Growth &amp; Infrastructure Office, and Accompanying Consultants, USAID

.87 جيفري تيكيل، بروفييسور محاسبة في جامعة إنديانا في بنسلفانيا، مع زوجته - الولايات المتحدة الأمريكية

.88 سوريا يلامنشي، ريادي أعمال - الولايات المتحدة الأمريكية

.89 إدوارد ستيفان، المؤسس / المدير العام، خبراء كفاءة الطاقة

.90 كارين ساساهارا، القنصل العام الأمريكي في القدس

.91 أليكسس بولوفينا، وماتيو هاترشون، مكتب النمو الاقتصادي والبنية التحتية، والمستشارين المرافقين، الوكالة الأمريكية للتنمية الدولية



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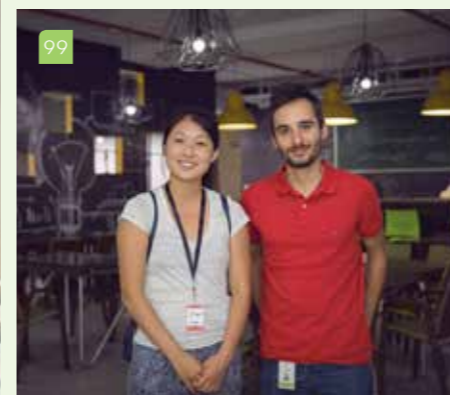
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- 92. MP Kevin Hogan, Deputy Speaker of the Australian House of Representatives, MP Rick Wilson, MP Trent Zimmerman, and Senator David Leyonhjelm - Australia
- 93. Delegation from Jewish Community Relations Council - USA
- 94. Vesa Lehtelä, Regional Director, and Marko Kristian Piittala, Expert on Child and Youth Work, Felm (Suomen Lähetysseura) - Finland
- 95. Group from Temple Emmanuel - USA
- 96. Students of Architecture - Palestine Polytechnic University

- 92. النائب كيفن هوغان، نائب رئيس مجلس النواب الأسترالي، النائب ريك ويلسون، النائب ترنت زمرمان، والسيناتور ديفد ليونجيلم - أستراليا
- 93. وفد من مجلس العلاقات المجتمعية اليهودية - الولايات المتحدة الأمريكية
- 94. فيسا لهتيلّا، المدير الإقليمي، وماركو كريستيان بيتالا، خبير عمل الأطفال والشباب، البعثة الإنجيلية اللوثرية - فنلندا
- 95. مجموعة من معبد إيمانويل - الولايات المتحدة الأمريكية
- 96. طلاب من دائرة الهندسة المعمارية - جامعة بوليتكنك فلسطين

- 97. Volunteers from Zimam Program
- 98. Khaled Kayed, CEO, Biblotech
- 99. Alissa Wang, Student and Research Assistant, Yale University - USA
- 100. CEOs and Managers of IT Companies, The Palestinian Information Technology Association of Companies (PITA)
- 101. Entrepreneurs - South Africa

- 97. متطوعون من برنامج زمام
- 98. خالد كايد، الرئيس التنفيذي، بيبلوتيك
- 99. أليسا وانغ، طالبة ومساعدة أبحاث، جامعة ييل - الولايات المتحدة الأمريكية
- 100. رؤساء تنفيذيون ومدراء شركات عاملة في قطاع تكنولوجيا المعلومات، اتحاد شركات أنظمة المعلومات الفلسطينية (بيتا)
- 101. ريادة أعمال - جنوب أفريقيا



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- 102. Alessandra Viezzer, Head of Cooperation, Riccardo Rossi, Head of Section, Giacomo Miserocchi, Private Sector Development Officer, and Rateb Rabi, Private Sector & Trade Development Officer, The Office of the European Union Representative
- 103. Paul Liu, MBA Candidate, and Hudson Leung, MBA/MPA Candidate, The Tuck School of Business at Dartmouth - USA
- 104. Students from Palestinian Bible Society
- 105. Tal Friedman, Political Science Student, Brown University - USA
- 106. International Students from Hebrew University
- 107. Delegation from the European Bank for Reconstruction and Development (EBRD)
- 108. Harrison Jacobs, International Correspondent, Business Insider - USA

- 102. أليساندرا فيزير، رئيسة التعاون، ريكاردو روسي، رئيس عمليات، جياكومو ميزيروكي، مسؤول تنمية القطاع الخاص، وراتب رابي، مسؤول تطوير القطاع الخاص والتجارة، مكتب تمثيل الإتحاد الأوروبي
- 103. بول ليو، وهدسون ليونغ، طلاب ماجستير إدارة الأعمال، مدرسة توك للأعمال في كلية دارتموث - الولايات المتحدة الأمريكية
- 104. طلاب من جمعية الكتاب المقدس الفلسطينية
- 105. تال فريدمان، طالب علوم سياسية، جامعة براون - الولايات المتحدة الأمريكية
- 106. طلاب دوليون من الجامعة العبرية
- 107. وفد من البنك الأوروبي لإعادة الإعمار والتنمية
- 108. هاريسون جاكوبز، مراسل دولي، بيزنس إنسايدر - الولايات المتحدة الأمريكية

- 109. Entrepreneurs - USA
- 110. Students of Architecture - Al-Quds University
- 111. Dana Rassas, Co-Chief of Operations, AMUSA
- 112. Delegation from The Center for American Progress - USA
- 113. Nicholas Strong, Business Analyst, McKinsey & Company - USA
- 114. Delegation from Jewish Federation of Greater Phoenix - USA

- 109. رياديو أعمال - الولايات المتحدة الأمريكية
- 110. طلاب من دائرة الهندسة المعمارية - جامعة القدس
- 111. دانا رصاص، رئيسة العمليات في "أميوسا"
- 112. وفد من المركز للتقدم الأمريكي - الولايات المتحدة الأمريكية
- 113. نيكولاس سرتونج، محلل أعمال، ماكينزي وشركائه - الولايات المتحدة الأمريكية
- 114. وفد من الإتحاد اليهودي في فينيكس الكبرى - الولايات المتحدة الأمريكية



115. Delegation from YPO – California, Dallas, and Gold Orange County Chapters

116. Cesar Ponte, Senior Adviser to the Palestinian Special Police Forces, and Ehab Abo-Hijleh, Coordinator and Translator

117. CTOs and Developers from Axel Springer and Portfolio Companies

115. وفد من منظمة الرؤساء الشباب "واي بي أوه" - فرع كاليفورنيا، دالاس، وأورانج كاونتي الذهبي

116. سيزار بونتي، مستشار لقوات الشرطة الخاصة الفلسطينية، وإيهاب أبو حجلة، منسق ومترجم

117. مدراء فنيين ومطورين من شركة أكسل شبرينغر والشركات التابعة لها