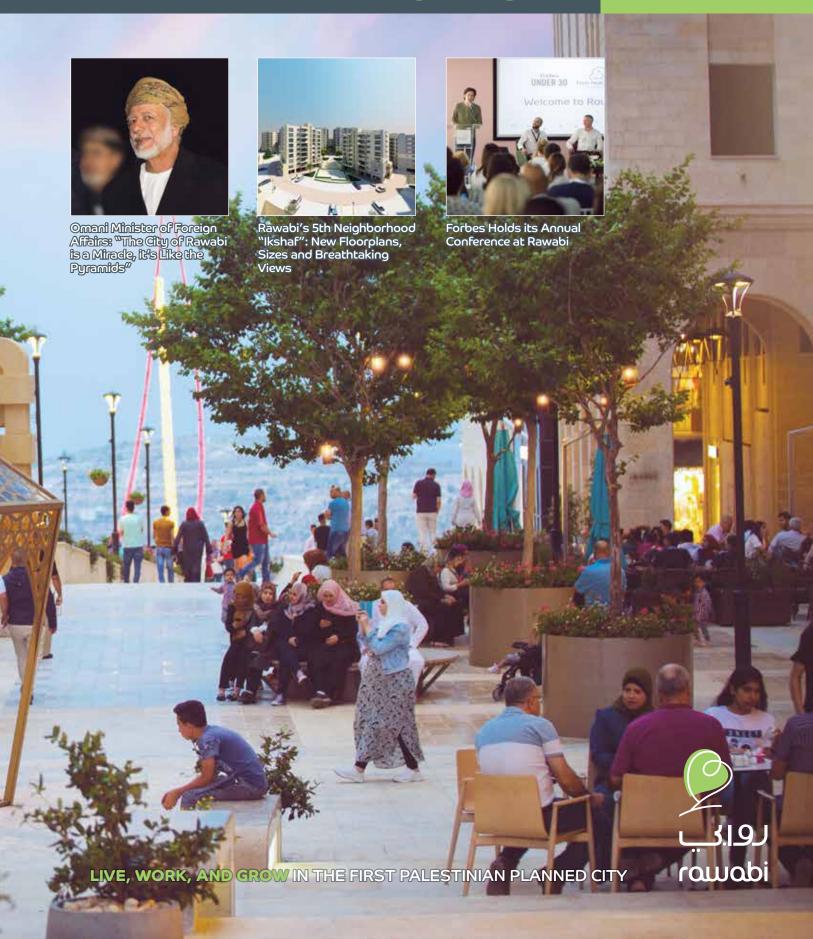
rawabihome





Here at Rawabi, we are moving with certainty towards a bright future. Together, Here at Hawabi, we are moving with certainty towards a bright future. Together, we dreamed of what was possible and together, we built it. The city is coming alive as families go about the daily business of work, school and home life. Q Center hums with activity as employees arrive each day fresh and eager to create, to produce, and innovate in the city's expanding business hub. By night, the lights of Rawabi's cafes, restaurants and shops sparkle as the sounds of relaxed conversations and laughter spill out onto the sidewalks. When the weekend comes, young and old come out to enjoy the warm weather and outdoor activities found in our breathtaking natural setting at WaDina. One of the sights that makes me most proud is young students heading into Rawabi English Academy. The city's first school opened its doors in September 2016 and rapidly grew to become one of Palestine's premiere education facilities. Perhaps more than any other accomplishment we've shared, the success of our school assures me we are on the right track and that there is no obstacle we cannot surmount. When I walk around the city today, so much of what I see reinforces conviction that the gains we have made here are permanent – that we have built something no one will ever be able to take away from us. I watch our workers arrive daily to continue to build Rawabi neighborhoods, and I know in my heart that those steady paychecks are feeding and housing thousands of Palestinian families. I see a young couple shopping and pushing a child in a stellow in families. I see a young couple shopping and pushing a child in a stroller in the pedestrian area of Q Center, and I know we are collectively making great strides towards improving our quality of life. I pass two young businesswomen confidently chatting about work in a café during lunch hour and know that gender equality is closer today for us in Palestine than it was yesterday. As summer approaches, I personally look forward to enjoying concerts in the WaDina amphitheater. It's a chance for me to enjoy, along with thousands of my fellow Palestinians, an evening's respite and the pleasure of song and entertainment. These evenings, these moments, restore us and strengthen my belief that in the words of the immortal Mahmoud Darwish, "What we have on this earth makes life worth living." Come and experience with us all that Rawabi has become. And is yet to be. Bashar Masri



Rawabi city was built upon an initiative and under the leadership of Bashar Masri through a strategic partnership between Massar International and Qatar. The city is built on a strategic location north of Jerusalem in a region near Ramallah; it is located on hills overlooking the Mediterranean Sea from the west. Rawabi was constructed as part of the first integrated zoning and planning scheme of modern times, and with a modern urban vision and sustainable environmental practices on an area of 6,300,000 square meters amid a magnificent Palestinian landscape.

The first phase of Rawabi consists of 5,000 housing units, of which more than 1,000 apartments are ready to be lived in. The city will expand to 22 residential neighborhoods with a vast array of housing unit designs. In its first phase, the city will accommodate more than 25,000 people; upon completion, it will house more than 40,000 persons. The city's modern residential quarters embrace Palestinian social and cultural uniqueness and architectural heritage. The city will include vital facilities such as a modern multi-purpose mall for shopping and trade, a business ventures incubator equipped with the latest international technology to lead businesses and creative innovations, in addition to health centers and places for worship. The city launched Rawabi English Academy, to be followed in the future with a multi-resources educational and academic complex. An outdoor Roman-style amphitheater has recently hosted an audience of around 15,000 people. Exceptional entertainment facilities have been added so far, including the equestrian club, challenging high-adrenalin games, parks and green areas.



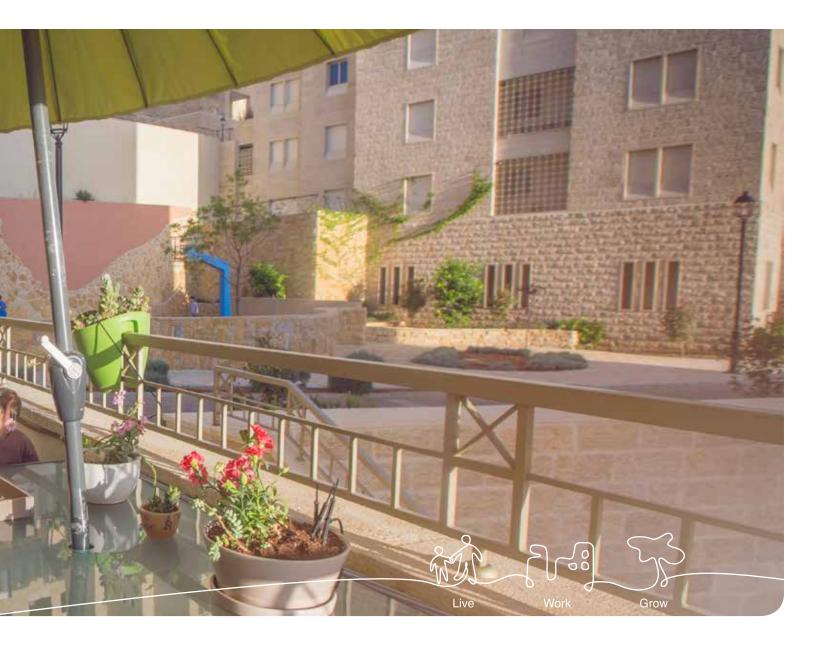












rawabi NEWSLETTER ***

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Oman's Foreign Minister Yusuf bin Alawi kindly compared the enormity of the task of building the city of Rawabi to building the pyramids. The minister stated.

The city of Rawabi is a modern-day miracle. It's not an overstatement to see the same human drive here as you saw with the building of the pyramids in ancient times. To build with such precision on mountainous terrain is a statement of strength and a will to communicate long-term stability. \$7

The formal diplomatic delegation from the Sultanate of Oman included the foreign minister, high-ranking ministry officials, ambassadors and other members of the Omani diplomatic corps. The Omani delegation was officially received at Rawabi by Palestinian government representatives, business leaders and city founder Bashar Masri. The tour included the public infrastructure of the new city as well as a presentation of the master plan and construction slated for future phases. The delegation expressed admiration for the rapid pace of

progress in evidence and the city's diverse population demographic. Also discussed were the many challenges the city faced and continues to face during its development.

"Palestine symbolizes for us knowledge, struggle and the desire for life. It is my belief that Rawabi is a feat only the Palestinian people could accomplish," bin Alawi stated.

Major General Jibril Rajoub, Fatah Central Committee Member and Chairman of the Palestinian Football Association and the Palestinian Olympic Committee, affirmed Rawabi as a form of peaceful resistance to

the occupation. "This city reminds the world that the Palestinian people will stand fast on their land," Rajoub commented.

City founder Masri welcomed the delegation and stressed on the importance of strengthened cooperation with Oman and all Arab nations, highlighting the very important role played by the State of Qatar in Rawabi's construction. Masri further affirmed the importance of global outreach and knowledge exchange to speed the pace of economic development throughout the Arab World.



Ramallah Northern Entrance Connecting with Rawabi Reopened after 15 Years of Closure

After years of petitioning from the Rawabi and Birzeit municipalities and the Ministry of Public Works and Housing, the northern access road to Ramallah connecting with Rawabi has been repaved and is now open to traffic.

Eng. Mousa Jadallah, General Director of Public Works and Housing in Ramallah and Al-Bireh, said "Reopening this road greatly facilitates traffic flow, particularly since it connects the areas in the north of the West Bank with the Ramallah district. Tens of thousands of vehicles travel this road on a daily basis." He also added, "Reopening this road enforces Palestinian sovereignty in the region and reduces the chronic delays caused by checkpoints."

Rawabi Mayor Ibrahim Al-Natour

commented the road opening greatly improves quality of life for citizens not only of Rawabi, but all over the West Bank. He stated, "One of the primary responsibilities of a municipal council is to ensure that citizens are being served to the greatest degree possible. The ability to bypass the Atara checkpoint greatly reduces stress and saves time on the daily commute for many thousands of Palestinians. We hope to make many more such positive changes in the lives of our citizens going forward." Birzeit Mayor Dr. Johar Sayej

commented on the positive implications for reopening the road on the national economy. "Rawabi and Birzeit are in many ways like Siamese twins with multiple points of connection between the two populations. Lack of direct road access had been extremely problematic as roads are the lifeline of a thriving economy. Reopening this road is going to have far-reaching impacts not just on the two towns it directly connects, but on the entire national economy."



In Their Words: Quotes from Rawabi Life



We are so lucky to be living in Rawabi. After a hard day at school, break time means we can go have an adventure at "Rawabi Extreme" with its exciting games.

Children from Rawabi



B

"Rawabi English
Academy is not just a
school; in addition to the
interesting subjects, we
are learning we are part
of the community and
we need to contribute in
building and developing
this community through
volunteering."

Adam – Student at Rawabi English Academy, and Rawabi Resident



"My work demands lots of concentration, and this is exactly what the flexible environment of "Connect" provides. It is the perfect platform for entrepreneurs and start up owners to meet and exchange knowledge, for it is growing and one day it will compete on local and international levels. The number of those who are joining us and are becoming family members is increasing, which makes me proud of what we are doing".

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Sari Taha – Rawabi Tech Hub, and Rawabi Resident





6

One of the best things that had happened to me was that before I graduated I joined the training program of "Massarak" in Rawabi. Today I work and live in this city. We usually work to attain the future we've always dreamed of. How beautiful it is that our dreams grow in the same city that we and our families grow in too".



Masa Shahrouri – PR Officer at Bayti Real Estate Investment Company, and Rawabi Resident



We chose to start our family in Rawabi City; it is the perfect atmosphere for living, working and for having a holistic lifestyle. We hope that our daughter grows up here, so that we rest assured that she will have a bright future ahead, just as we have always imagined it will be.

Family of Ammar and Nour Khayyat and their daughter Asmahan – Rawabi Residents



We work hard to keep Rawabi clean. I can't deny that this is a huge responsibility, especially that I take care of the Q Center courtyard and its facilities. But the results are very satisfactory as our guests now have developed a sense of responsibility not to throw anything on the grounds.



Mohammad - Cleaning Staff at Q Center







"We at the Homeowners
Association always feel the
responsibility to sustain and
preserve the streets and
neighborhoods of Rawabi and
to respond to the needs of its
residents. We strive to create
an atmosphere of intimacy,
communication and cooperation
among all residents, and I am
happy that we now live like one
family".

Suhaib Izheiman – Head of Makmata Homeowners Association



Fortune Magazine Names Founder of Rawabi City One of



The World's 50 Greatest Leaders









Mary Barra



Emmanuel Macron



Tim Cook



Oprah Winfrey



Jacinda Ardern



Ma Jun



Reese Witherspoon

The popular US business journal Fortune named Bashar Masri. founder of Rawabi, to its list of the "World's 50 Greatest Leaders". Masri was the only Arab to be singled out for this remarkable honor. The article cites a focus on individuals who made their mark by skillfully handling significant challenges.

The list includes distinguished celebrities and public figures from around the world including Bill Gates, Mary Barra of General Motors: Emmanuel Macron. Tim Cook of Apple, Oprah Winfrey,

Jacinda Ardern, Prime Minister of New Zealand; Ma Jun, Deputy Prime Minister of China, actor Reese Witherspoon and others.

Fortune stated about Masri. "Little is clear about the future of a Palestinian state, but Masri, a West Bank-born entrepreneur, built a vision for it in Rawabi... built for and by Palestinians... [the] city now has 4,000 residents, a tech hub, and amenities like a luxury mall and a 15,000-person amphitheater."

The magazine added in its description of Rawabi: "in a place

where private sector investment is limited, it has become the West Bank's largest private job creator—and a symbol of possibility."

Fortune was founded in 1930 and is published by Time, Inc. It has long been recognized as an influential business and trade magazine, notable for its annual lists of the 500 largest companies in the United States, in the world, as well as its rankings of prominent leaders and business persons.

Rawabi's Public Library Acquisition Program Launched



As a hub of the new knowledge economy, Rawabi places a great deal of importance on public access to education. To that end, Rawabi's Education Center plans to open a public library. Many government and educational institutions have generously donated books, journals, newspapers, magazines, audiovisual and multi-media material to jumpstart our acquisitions program.

The technical department at the Directorate of Education supported Rawabi's library with the donation of 250 educational, political, history and other books, while the Palestinian Ministry of Culture donated more than 200 books including poetry, novels, children's stories, biographies and non-fiction works. The General Union of Palestinian Writers and Intellectuals donated 50 titles, the Jerusalem Center for Literature

provided approximately 45 books including journals, research studies and geography texts and An-Najah National University donated 40 books in English and Arabic covering cultural, political, educational and economic topics.

We are in contact with regional and international libraries as we continue to acquire material for our collection.





55 Students from the Department of Architecture at Al-Quds University Participate in Church Design Competition

As part of its education outreach program, as well as the Massarak Training and Internship Program, Bayti Real Estate Investment Company, the developer of Rawabi, seeks to engage Palestinian university students from varied academic disciplines in projects that allow them to apply theoretical knowledge in a hands-on experience. Building on these efforts, and as a part of its partnership with Al-Quds University's Faculty of Engineering, Bayti invited the architecture students to participate in a contest to design Rawabi's first church.

The competition lasted for an entire school semester, where discussion panels were held on weekly basis. The panels deliberated on the students' projects and ideas. The students also participated in lectures on the history of architecture especially for places of worship, with a focus on churches and cathedrals.

Seventeen student projects were shortlisted to the final stage, where they presented their designs to the judging panel consisting of the Head of the Department of Architecture Dr. Yara Saifi, Dr. Maha Samman, Dr. Omar Yousef, Dr. Husni Qart, Eng. Ihab Al-Afandi, Eng. Amal Abu-Ghush, in addition to engineers and representatives from Bayti. The judges announced three winners during the competition's closing ceremony, with the attendance of the University's Vice President Dr. Safa Nasseraldin, as well as The Dean of the Faculty of Engineering Dr. Abdul Aziz Al-Qintar.

During the ceremony, Dr. Saifi thanked the representatives from Rawabi for their efforts, and affirmed that the students' participation in the design competition was an ideal opportunity to apply what they are learning in the classroom to an actual project that is going to be built in Palestine.

On his part, Dr. Al-Qintar expressed his delight and appreciation of Rawabi's efforts to engage the students in such a project, noting the motivation and positive impacts it has on students and teachers alike. Dr. Al-Qintar stressed that such cooperative projects help integrate the students with the local community, and help them display their skills and qualifications.

On the other hand, Bayti representatives congratulated the students on their submissions, noting the impressive talent and level of precision they observed in these projects. Moreover, the representatives reaffirmed Bayti's commitment to continue its partnership with Al-Quds University through various avenues – from the Massarak co-op and internship program, to the dual-studies programs, and many more to come.

Hiba Shuaibat won first place, while Wael Shaheen received second, and Abdul Rahman Rabie received third. The winners received certificates as well as cash prizes and gift cards to retail stores at Q Center.

Before kicking-off the competition the students had already toured Rawabi and the nearby area. The tour began in Birzeit at the Latin Patriarchate's Church of the Virgin Mary, and meeting Father Louis Hazboun, parish priest, Ph.D. holder and lecturer in Archaeology at Bethlehem University. Hazboun lectured on fundamentals of church design and the building's function as central to the community and spiritual life of its parishioners.

At Rawabi, Al-Quds students and faculty members toured the city with engineers to explore the architectural features of the city, a blending of modern function with traditional and heritage elements. The students and engineers engaged in lively discussions about design theory and master planning.



Rawabi Tech Hub Holds Monthly Education and Information Lectures



Each month, the teams of Rawabi Tech Hub organize informational symposiums and lectures on the latest trends in technology. Speakers include business leaders, entrepreneurs, innovators, engineers and experts on hot topics in ICT



Software Development Theory Sari Taha; Rawabi Tech Hub

The seminar focused on new product launch in the software field and how to assess the optimal time for market entry. Taha also addressed product and innovation lifespan, competition and sustainability strategies in a dynamic global marketplace.



Introduction to BITCOIN and Blockchain Technology Qusai Jouda; Developer, UNICEF

The seminar introduced one of the hottest topics of today's investment market: Bitcoin, the digital currency. Jouda explained the fundamentals of Bitcoin and the potential impact the advent of blockchain technology may have on the way we do business. Jouda also discussed investment in Bitcoin and Blockchain and the risks and rewards of each.



Artificial Intelligence Saeed Kharouf; Intel Corporation

Artificial intelligence is another topic taking the tech world by storm, with controversy heating up about its benefits and potential dangers. Kharouf's seminar focused on machine learning and the development of software that mimics human cognitive capacity.



Entrepreneurship

Brant Cooper; Author and Entrepreneurship Expert

Cooper's seminar addressed the systematic and methodological approach successful entrepreneurs must bring to the fore, including rigorous analysis of target markets and targeted customer segments. He also recommended that entrepreneurs work in smaller, incremental steps and conduct interim testing to determine optimal progressions.



Kubernetes

Ayman Awartani; Engineering Manager, Founder Therapy

Kubernetes is an open source software providing a platform for automation, dissemination and expansion of application processes through host hub groups.



Cartoons and Special Effects

Omar Abdel-Latif; Director, Dragon FX Studio

Abdel-Latif explored the specialized segment of cartoon software; its business models, approaches, patterns, techniques and applications. He also highlighted the latest developments in this rapidly changing category of software.

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A large audience gathered at Rawabi to hear Ma'an News Agency chief editor Dr. Nasser Laham lecture on the future of the two-state solution. Dr. Laham's seminar, "Is a Two-State Solution Still Viable? And What Does "One-State" Mean?" was held in Cinema Hall at Q Center. Participants traveled from Jerusalem and all over the West Bank to hear Dr. Laham's presentation. Dr. Laham focused on the semantics of the words "state" and "homeland". He offered a number of historic and geographic references as evidence that many states have been absorbed into other states ("one-state solution") while still retaining their language, culture and more importantly,

their "homeland". He reassured

the gathered participants, "Don't

worry. Whether we have one state

or two states doesn't matter. This

land, Palestine, will always be

the homeland of the Palestinian people."

Dr. Laham went on to say, "I remember a time during the first intifada when it was a crime to fly the Palestinian flag. To come to Rawabi and be greeted by the magnificent flag flying from the top of the hill, thumbing its nose at the settlers while waving a greeting to visitors from all over the world is a testament to the truth of my words." He also commented that Rawabi's architecture continually reminds visitors they are in Palestine, and the names of Q Center's gates reaffirm its Palestinian heritage as well. Dr. Laham was accompanied on this visit to Rawabi by Ma'an News Agency director Mohammad Farraj. Farraj commented on the speed with which the city was constructed in spite of the obstacles imposed by the occupation. He further noted that as a news agency, Ma'an is interested in the city as a catalyst

to the Palestinian economy as well as a generator of employment opportunities for so many Palestinians.

Rawabi founder Bashar Masri welcomed Dr. Laham and Farraj and thanked them for their valuable contributions to society through accurate reporting at Ma'an and also for their role as independent journalists. "A free press and freedom of speech are fundamental to a Palestinian state," said Masri. "When young people believe the news is accurate and unbiased and all opinions may be voiced freely in public forums, it lays the foundations of trust needed for good governance. Ma'an's reputation for integrity has played a very important role in this regard."



A delegation headed by Zafer Melhem, head of the Palestinian Energy Authority, visited the city of Rawabi to assess progress. The delegation met with Bashar Masri and toured the city's facilities and power infrastructure. Melhem expressed his admiration at the city's service delivery to its citizenry and commended the magnitude of its job creation.

Melhem commented on the details that most impressed him in the city, including how well cared for the city's neighborhoods appeared, the stone facades of the buildings cut from the Rawabi hills, the city's industrial zone as well as its wastewater treatment plant. Melhem was particularly pleased with the city's focus on renewable energy sources and sustainability.

Melhem discussed with Masri a major renewable energy project underway with the Palestine Real Estate Investment Company (PRICO) recently launched in Gaza that will provide 24-hour electricity to its industrial zone. The PRICO project hopes to reduce operating costs for factories and create 800 direct and indirect new employment opportunities.

Masri stated that PADICO, the parent company of PRICO, is completely committed to its obligations to the companies and people of Gaza. He noted that the PRICO project budget is \$11.7 million and will produce approximately 7 megawatts of power, sufficient to run 32 factories at once, a significant leap forward for the Gaza economy.

Masri welcomed the Melhem's visit and thanked him for the cooperation of the energy authority in the PRICO project and at Rawabi. Masri noted that the rising workforce of young Palestinians will be instrumental in making innovation and forward progress a reality.





RAWABI MUNICIPALITY IN THE SPOTLIGHT

The municipality of Rawabi seeks to operate within a framework of partnership with the city's residents, neighboring towns, government ministries, utilities and regulatory agencies. Its objective is to provide the optimal level of citizen services within that framework.

Rawabi Launches Development Plan with MDLF and Ministry of Local Government

After a four-month process, the city of Rawabi, The Municipal Development and Lending Fund (MDLF) and the Ministry of Local Government (MoLG) introduced a four-year strategic development plan that will guide the provision of municipal services to city residents. The plan was ratified in a public meeting by signature of all parties to the plan, including representatives of Rawabi homeowners.

Eng. Ibrahim Al-Natour, Mayor of Rawabi, noted that the creation of the strategic plan followed a rigorous methodology. It was developed in a series of phases including SWOT analysis of environment, infrastructure, social and economic development, management and good governance areas, a needs prioritization phase and a community participation phase. Al-Natour expressed appreciation for the support of MoLG, MDLF and the team of experts throughout the whole process.





Rawabi Signs Agreement with Palestinian Pension Agency

Mayor Al-Natour signed a cooperative agreement with the Palestinian Pension Agency on behalf of the municipality to include municipal staff in the government pension system under Pension Law 7/2005. The Pension Agency was represented by its Head Dr. Majed Al-Hilou. Dr. Al-Hilou emphasized the role of pension security for government employees in ensuring dignity and quality of life after a career of service to the community.

Rawabi Municipality Welcomes 12 Members of the National Congress of Chile

Eng. Ibrahim Al-Natour, Mayor of Rawabi, and several the Municipal Council members welcomed a 12-person delegation from the National Congress of Chile and accompanied them on a tour of the city. The delegation members expressed their admiration at the beauty and magnitude of the city, built despite the multiple challenges and obstacles imposed during its construction. The mayor thanked the delegation and pointed out that the city of Rawabi as it grows is playing an ever-larger role in the strengthening of the Palestinian national economy.



Planning for Paving and Construction to Begin on Ramallah-Salfeet Road

Representatives of Rawabi, Birzeit and Surda-Abu Qash municipalities met with Dr. Mofeed Hasayneh, Minister of Public Works and Housing, to discuss infrastructural issues and municipal priorities in the process of working to achieve geographic continuity with the paving of the Ramallah-Salfeet road. During the discussions, Rawabi was represented by Mayor Ibrahim Al-Natour, Surda-Abu Qash Municipality by its Mayor Khalifeh Qaad, and Birzeit by Deputy Mayor, Mr. Abdullah Zuheir.

Minister Hasayneh stated that MoPWH aims to construct an efficient network of roads that moves goods and people between metropolitan areas. The minister stressed the need for inter-municipal cooperation in the implementation of the Ministry's strategic plan to connect Ramallah to the northern areas of the West Bank.

The municipal representatives agreed that the work of constructing and paving the Ramallah-Salfeet road would be divided into two phases. Phase one consists of 11 kilometers from Abu Qash through Birzeit to Rawabi. Phase one requires 3 kilometers to pass through Area C. Phase two consists of 10 kilometers from Rawabi to Salfeet through the village of Abwein.

Neighborhood Tree Planting in Rawabi

To continue efforts to build Rawabi as a green city in every sense of the word, hundreds of trees were planted over the course of a week in a series of special events organized by the municipality. Homeowners Associations (HOA) representatives, members of the Municipal Council and many residents joined in the tree-planting effort. Mayor Al-Natour launched the effort with the planting of the first tree, which was followed by a brief symposium on trees in the natural landscape and their many benefits.

Children participating in the event enjoyed a day out of doors while volunteering in service of their community. Several commented that the tree-planting activities increased their feeling of connection to the land.



Harvard University's John F. Kennedy School of Government Announces Rawabi Fellowship for Palestinian Students

Harvard's Kennedy School of Government (HKS) in conjunction with the city of Rawabi announced the creation of the Rawabi fellowship to support the matriculation of academically qualified Palestinian students to its post-graduate programs.

The fellowship is partially endowed by a grant from Rawabi founder Bashar Masri. It covers the cost of annual tuition, health insurance and a monthly stipend for Palestinian students who gain admittance to full-time graduate programs as well as financial support for Palestinian students in the HKS executive education programs.

The new fellowship falls under the auspices of the HKS Middle East Initiative at the Belfer Center for Science and International Affairs. The Middle East Initiative will provide academic guidance to enrolled Palestinian students, organize relevant public policy events and help manage transportation and logistics for students during their time at HKS. The objective is to develop a strong network to include students,

researchers and faculty with a shared interest in Middle East affairs. Over the long term, this network also hopes to leverage knowledge and create opportunities for its members in their careers and in their communities.

"The Palestinian people face difficult challenges in public policy which requires having skilled and committed leaders to address them," said Dean Douglas W. Elmendorf and Professor of Public Policy Don K. Price.
"This scholarship will inspire future generations of leaders to contribute to the political, social and economic development of the region," they added.

Bashar Masri discussed his decision to endow the fellowship. "HKS, in my experience, offers programs that attract students and faculty of wide-ranging backgrounds who uniquely understand the importance of a well-educated leadership. Positive change, forward progress and ultimately, peace - in Palestine and elsewhere - will be the work of leaders who have earned their

positions through knowledge and experience."

Tarek Masoud, HKS Sultan of Oman Professor of International Relations, added "We believe the Rawabi fellowship program will attract academically talented Palestinian students to HKS, which will help to develop their potential to become leaders, thinkers and policy makers."

Background on HKS:

HKS aims to improve public policy and public leadership in the United States and the world through research, education and directly working with public decision makers and leaders. The nearly 20,000 postgraduates and 50,000 executive education graduates of HKS now work in almost every country in the world. HKS faculty, staff and students are keen on implementing programs that improve knowledge and promote public policy and leadership in dozens of countries. The skills and capacities of the HKS community are devoted to help make peoples' lives around the world more secure, free and prosperous.



Alderman Charles Bowman, Lord Mayor of the City of London, together with British Consul General Philip Hall toured Rawabi recently with an accompanying VIP delegation. The Lord Mayor and the Consul General were greeted and accompanied by Rawabi mayor Ibrahim Al-Natour and city founder, Bashar Masri.

The Lord Mayor serves as commercial liaison for the City of London and its business interests. Bowman expressed his surprise at the size of Rawabi's Q Center and how quickly it had managed to attract a significant business presence, given the conflict that plagues the region. He observed cities facing no such obstacles sometimes take longer to reach "critical mass" than Rawabi appears to have taken.

Bowman also noted the majority of Rawabi's employees are young men and women who will build careers alongside the city's own growth. "A youthful workforce brings vitality to the workplace and fosters a culture of innovation and best practice," Bowman observed.

In conversation with Mayor Al-Natour, Bowman commented that municipal councils are very effective in strengthening relations with counterparts in cities across the world. He also noted that a municipal council's primary role is to serve the needs of city residents, and that good municipal governance guarantees equal rights for all.

Bashar Masri expressed his gratitude to the Lord Mayor and Consul General for their visit. "Based on what you've seen here, I hope you feel, as we do, that Rawabi is a testament to our ability to build an independent Palestinian state. We will continue to strive to the best of our ability to expand our facilities and infrastructure sustainably as the city grows. A decade from now, I hope you return to find our new city 3 times the size it is now - and delivering quality of life to Palestinians just as efficiently as we are today."

Rawabi's 5th Neighborhood "Ikshaf" Takes Shape: New Floorplans, Sizes and Breathtaking Views Available

Rawabi's apartment homes are selling as quickly as we can build them! We are thrilled to announce that due to high demand, construction has begun on our 5th neighborhood, "Ikshaf", an ancient Canaanite word for "magic" or "enchantment". Indeed, there is a sense of magic in watching Rawabi's beautiful buildings spring forth from the Palestinian hillsides.

Ikshaf is situated on the northwestern side of the city. Some of its building balconies overlook the city's central park, the "green spine" that connects every neighborhood in the city to Q Center via a series of footpaths and sidewalks. Other views include recreation areas and open land, while others face inward to the city, giving the homes views of city life by day and a lit cityscape by night. The neighborhood also boasts green central commons bounded by its buildings, creating a visual sense of space from every vantage point.





Homes Sized to Meet Every Family's Needs

Ikshaf's 483 apartments range in size from 60 to 200 square meters, from cozy one-bedrooms to larger three-bedroom homes suited to families in need of more space. Some buyers are purchasing side-by-side units and configuring them as very large flats with large salons and multiple bedrooms. It's also possible to join units on two floors into a home with an internal staircase for even more living options.

Recreation Areas for both Children and Adults

One of the great features of Ikshaf is the common central courtyard; an enclosed green space from which parents can observe children at play either from its benches or from an apartment balcony. In addition to new playground equipment for the children, also available in the park are safe and accessible outdoor fitness apparatuses, allowing parents a light work-out while watching their kids.

Distinguished Design Features

Ikshaf's exquisite design details make its interiors and exteriors shine. Wide French doors flood the home with natural light, optimizing views and air flow. Cantilevered balconies create a sense of spaciousness and allow residents to enjoy the landscape and city views from multiple vantage points. Several floor plans feature ground floor terraces and private entrances. Buildings are constructed from Rawabi's distinctive multi-hued limestone, particularly beautiful during sunrise and sunset. Facades feature intricate stonework detail as a testament to the city's Palestinian heritage.

With so many layouts and design options to choose from, once the new residents of Ikshaf arrive home, they will surely find few reasons to leave.





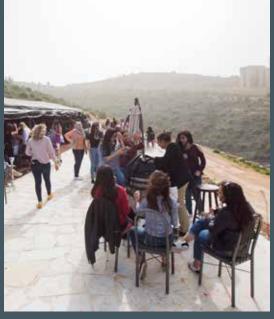
International Women's Day was celebrated at Rawabi with a day-long outing for the hundreds of women employed by the Massar International Group. As a gesture of appreciation for the contributions made daily by the female work force, lunch, dancing, singing and hours of excitement at Rawabi Extreme were on order.

Saja Al-Akhras, Rawabi engineer stated, "I feel so special being part of this company, where we are appreciated for our achievements and abilities and not held back in any way by our gender."

Rasha Bazbaz, software engineer at Asal Technologies, added: "Efficiency is not a gender-based issue. Male and female staff should be assessed strictly on their competency and achievement; this is exactly how I feel I am treated at Asal."

Rania Zakak of the human resources division at Wassel expressed pride in her team and the part she plays in helping her team work to the best of its ability. Zakak pointed out that hundreds of women work in the companies of Massar and that the fact they are appreciated was seen in the day's events.

Massar Chairman Bashar Masri greeted the women of the group and praised their significant contributions through the years, and the leadership roles they have taken on. He noted that the group had grown to included more than 30 companies and had become a significant force in the Palestinian national economy. He also noted that the role of women is equivalent to that of men in the workplace and that this fact must be reflected in equal pay for equal work.



Massar International is a holding company that owns and operates a network of more than 30 Palestinian companies. It was founded by the businessman Masri in 1994 to promote economic development in Palestine through private sector initiatives.



A delegation of faculty professors and lecturers from Wake Forest University visited Rawabi to present a seminar entitled "Prosperity and Welfare: Past, Present and Future." The delegation included Randal Rogan, Professor and Associate Dean of Communications, James Otteson, Professor of Economics, and Adam Hyde, Economics Expert and Assistant Director of the Eudaimonia Institute. The event was held at Cinema Hall in Q Center.

Professor Otteson remarked, "The city of Rawabi embodies the spirit of the Greek word "Eudaimonia", which means "to flourish" or "to thrive". When a population thrives, the common welfare is improved, prosperity follows,

and our ability as human beings to stretch the limits of our potential is expanded. Rawabi proves that nothing is impossible in the face of human energy."

Professor Rogan added that once a city like Rawabi is observed to have reached a state of eudaimonia, it is logical to seek to study the effects of this thriving population on areas around it. He also commented that he found it surprising to find an example of eudaimonia in the Middle East.

Dr. Hyde affirmed his impression of Rawabi as a city or a space which creates the preconditions for hope, which in turn encourages social change and positive advancement. All members of the Wake Forest delegation agreed that strengthened cooperation and preparation for more in-depth study were next steps.

Bashar Masri, founder of the city, welcomed the visit of the Wake Forest delegation and expressed his belief that Rawabi's strong network of supporters from academia have been instrumental in the city's success. Looking ahead, he affirmed Rawabi will serve as a model for similar endeavors in Palestine and hopefully marks the beginning of a new era in which all Palestinians will flourish.





Leading US business journal Forbes Magazine annually identifies "30 Under 30", thirty young professionals notable in industry and public service. In order to meet these global influencers, Forbes hosts regional forums where experiences, success stories and challenges are shared – and the leaders of tomorrow are often found.

This year, Forbes again hosted a discussion forum comprised of 80 young professionals, with more than 40 participants from Palestine. The event was held at Rawabi Tech Hub in Q Center.

Four Palestinian companies were selected to present their business models. Company representatives

shared their successes as well as obstacles they still face.

"Imagry" specializes in AI (artificial intelligence) vehicle guidance systems. Director of Software Engineering Mohammad Abu Qare presented Imagry's software applications for driverless vehicles in Palestine and abroad. Abu Qare noted that Imagry utilized "Connect", the co-working and innovation space at Rawabi Tech Hub, and also conducted extensive vehicle testing on road on the wider, safer streets of Rawabi.

"Red Crow" CEO Hussein Nasser Al-Deen presented his firm's data analysis tools, which collects general user information based on geo-location from various social media platforms to help alert populations to situations of danger and instability, whether related to weather, natural disaster or social unrest.

CEO of "Gamiphy" Ous Nabulsi presented the interactive marketing tools his company developed to allow small businesses to target market segments with pinpoint precision.

"WebTeb" is an online platform connecting doctors and patients in the virtual world. Lina Al-Omari described the company's growth trajectory, from its early days at Connect in the Rawabi Tech Hub to today, where it is collaborating with Harvard University in the collection of medical data.

30 UNDER30





Zack O'Malley Greenburg, Senior Editor of Forbes, was present at the Rawabi event. He announced that one of the presenting Palestinian companies had been selected to advance to the next forum being held in Amsterdam later this year. Greenberg also expressed appreciation for the efforts of the participants as well as the support received from Rawabi Tech Hub.

Seri Taha from Rawabi Tech Hub thanked Greenberg and Forbes for choosing Rawabi as the venue for its 30 Under 30 event. He stated, "As technology leaders in Palestine, we seek to connect young, creative innovators with their peers from around the world. Our goal is not only knowledge exchange, but also

to demonstrate that here at Rawabi, we are making technological advances in leaps and bounds."

Rawabi founder Bashar Masri added that Rawabi Tech Hub was established to help local companies better compete in the global marketplace. "One thing this conference unequivocally confirms is that Palestinian enterprise is completely capable of producing world class software and technology products", he said. "We expect the exposure gained for our companies in this forum will lead to more joint ventures and help us to expand to regional markets."





80 Players Participate in the Blitz Chess Championship at Rawabi

The Palestine Chess Federation (PCF) organized the first Blitz Chess Championship of 2018 at Rawabi, with 80 players from around the West Bank participating. Held in Q Center's Cinema Hall, the contest consisted of 9 rounds.

First place went to Taher Ali, with Jana Othman and Usayd Al-Tamimi selected as best young players. Mohammad Sider received special recognition for his UAE victory as well.

PCF Chairman Bashar Masri stressed that the organization is dedicated to building skill among chess enthusiasts all over Palestine. He pointed to Palestinians participation in the Arab World and international championships as notable achievements and an indication of more success to come.

PCF secretary Omar Al-Ja'bari commented that regular matches will be held year-round at Rawabi and in other parts of the country. Championship rounds will decide top players from each governorate in multiple age categories.

Winners of the 2018 Rawabi Blitz Challenge were honored with certificates of achievement.







Palestinian Chess Players Take Gold and Silver Medals in **Arab World Youth Chess** Championship

Chess enthusiasts Mohammad Sider and Raji Sayyel made history as the first Palestinians to win first and second place in the Arab World Chess Championships in the youth division. The competition was held in the UAE; Sider and Sayyel competed in the under-8 and under-12 age classes, respectively. Sider ranked first overall in his age category and Sayyel took second place in his group.

PCF expressed its pride in the achievements of both players. This competition is considered one of the most difficult in the region, so the wins of the 2 aspiring masters were particularly exciting.









Q Center is quickly expanding into the most important shopping destination in Palestine. With its long list of brand names, high fashion and delicious dining options, it is already beginning to successfully compete with the stores of the region.



THE CHILDREN'S **PLACE**



collezione **ZNVMFN**



QCENTER - RAWABI www.qcenterrawabi.ps







Q Center Expands its Lineup of Exciting International Retail Stores

American Eagle:

This youth apparel flagship store showcases an extraordinary collection of hip casual clothes, shoes and accessories. The brand is known for its high-quality clothes for teens: jeans, shirts, swim suits and undergarments.

The Children's Place:

This American brand offers an exceptional collection of formal and casual clothing for children, as well as accessories, shoes, bags, swimwear and pajamas for kids, in addition to a line of comfort wear for adults.

Pierre Cardin:

This renowned French brand is known for men's formalwear as well as casual clothing and shoes. Q Center's Pierre Cardin collection focuses on menswear and casual lines for youth.

Exciting Turkish Fashion Brands Coming to Q Center

Q Center is preparing for the arrival of several Turkish fashion names known for stylish affordability in both casual and formalwear: Collezione and RAVMEN.

Q Center has exclusive licensing rights for the collections of these brands, which will be available for the first time in Palestine. A truly groundbreaking event, the arrival of these names in Palestine will eliminate the need to travel abroad to purchase fashion for the family.

Collezione:

Targeting teens and young adults of both genders, this brand is known for diversity and innovation in their styling, with rapidly changing inventories of elegant, comfortable clothing at a reasonable price.

RAVMEN:

Men's special occasion wear is the hallmark of this brand, offering apparel, shoes, belts and other accessories.

















Spring at Rawabi Brings D a New Season of Fun and Adventure



It seemed this year as though all the flowers at Rawabi opened up overnight, encouraged by the gentle rains of winter and the quickly warming days. Children spilled out into the playgrounds after school as the days grew longer, and once the clocks were changed, games and laughter continued longer and longer into the evening. Q Center, too, came alive with shoppers and diners, eager to spend time out of doors after the winter months.

To celebrate this season of renewal, Rawabi hosted a children's Easter Egg Hunt, with more than 400 eggs stashed in different locations throughout Q Center. Each egg was premarked with a number, and the number corresponded to a prize for each of Rawabi's young egg seekers.

Hundreds of friends, children and families roamed Q Center during the hunt, and time flew by. Just before the activity ended, a surprise "flash sale" was announced at participating Q Center stores as an added bonus for parents in attendance. Bargains galore, clowns, costumed cartoon characters and face painting rounded out the day's activity As the weather continues to warm up, so will the roster of fun leisure activities available for all ages throughout Rawabi. Come enjoy our sales, dining attractions, hiking trails, party venues and much more - it's all waiting for you at Rawabi!





Cuisine, Couture and Clowns: Rawabi and the French Institute of Jerusalem Host Events Blending French and Palestinian Culture

Cross-cultural outreach is an important element of the Rawabi Foundation mission. Despite its rich history, delicious cuisine and international outlook, Palestine's global image is often a victim of negative headlines. Building bridges between peoples is even more important in such an adverse political climate. To that end, the Rawabi Foundation organized a week's worth of events in cooperation with the French Institute of Jerusalem to keep the spirit of our shared humanity strong.

French Culinary Week in Rawabi

Rawabi's Siroter Café ("to sip" in French) hosted two days of events with renowned French chefs, Kevin Rieu and Joris Maurer on the occasion of Palestine's fourth annual French Culinary Week. Chef Rieu prepared a typical, tasty French supper in the

café's open kitchen format. Chef Maurer explored the art of French cheese-making, where guests sampled six different types of cheeses and learned to pair cheeses with other meal elements.

Fashion Week

Rawabi is hosting an exciting vear-long fashion competition for aspiring Palestinian and French apparel designers. Participants will be in residence for 2 weeks during 3 months of the year during 2018: April, July and December. At year's end, an exhibition showcasing their innovative design work will be held at Rawabi.

All designers are given living accommodations, workspace and a stipend during their in-residence period at Rawabi. The collaborative effort will highlight local design talent, provide exposure to global

design trends and create demand for quality apparel. Many international fashion houses have based flagship operations for Palestine at Rawabi's Q Center retail shopping district.

Clowns Without Borders

Clowns Without Borders joins together humanitarian activists from around the world to provide moral and emotional support to traumatized populations. Visiting entertainers brought smiles and laughter to young audiences in camps throughout the West Bank and Gaza Strip during their tour.

Throughout the week, eight different groups of clowns, comedians and musicians stopped in to tour Rawabi. CWB's visits to Rawabi helped to promote awareness of its global humanitarian mission in Palestine.







Joining the lineup of Q Center dining destinations such as French-inspired "Siroter" and coffee bar "Shishapresso", Rawabi is pleased to announce the addition of a number of new eateries. Those in need of quick sustenance can grab shawarma, falafel, hummus and ful at "Shrak", or head over to "Q-Burger" for a juicy, tasty burger cooked to perfection. Palestinian savory pastries, Italian pizza and pasta are all found on Lilac's menu, while all varieties of sandwiches can be had at "3alsaree".



Delicious Desserts at Artoos, Chocolate Shop and Kanafanji







And coming soon... Refreshing Juices and Fruit Cocktails at "Juicebangbang"

After lunch or after dinner strolls are always best when they feature a stop for a delicious treat. Artoos, Chocolate Shop and Kanafanji each feature different types of delicious sweet delicacies depending on the mood of the moment, including ice cream, Nutella crepes, waffles or hot and bubbly traditional Palestinian kunafa.

Coming soon to Q Center is Jordanian brand "Juicebangbang", offering iced coffee, tea and fresh fruit smoothies and bubble juice cocktails for a thirst-quenching respite on a hot summer day.







Various Sport Activities for

Rawabi Residents and Employees

In an environment of fun and entertainment. Rawabi sought to increase the interaction and collaboration of its residents on one hand, and the employees of the companies at Q Center on the other, through sporting events and recreational activities. In cooperation with "Palestine: Sports for Life", weekly soccer matches and basketball training camps were organized for children of different ages and skill levels on the city's playgrounds. Coaches worked with the

children on game rules, game skills, and also the values of good sportsmanship. Resident children of Rawabi also teamed up with students of the Rawabi English Academy for beginner chess trainings, taught by two Rawabi engineers who played competitive chess at the university level. Every participant received a graduation certificate upon completion of the

Additionally, an exciting multiplayer, multi-level table tennis

tournament was put together by employees of the companies based in Q Center. Teams were created by random drawing from player pools. Then, employees from different companies were matched up to compete in the tournament.

Rawabi places high emphasis on leisure activities that focus on sports and enjoying the outdoors. Such activities are key to the



Public Safety and Fire Department

Certifies and Graduates Rawabi's Volunteer First Responders

As is common in many cities throughout the world, fire and public safety departments recruit volunteer first responders. First responders are residents of the city who undergo rigorous training in emergency first aid and crisis management. These local volunteers are often first on the scene when trouble strikes; helping to clear the area, provide initial assistance to the injured and direct activity at the scene.

Training and certification for Rawabi first responders is conducted in coordination with the Ramallah and Al-Bireh Civil Defense Directorates. Graduates complete a detailed lecture series and receive hands-on training dealing with gas leaks, safe evacuation of building residents in the event of fire or earthquake, even rope-rappelling to reach victims on high floors who may be fearful or confused in an emergency. March 1 is marked as World Civil Defense Day. This year, Rawabi's Municipal Council and the Civil Defense leadership honored the first class of community responders in a ceremony that included live demonstrations of the skills volunteers learned in their training. Rawabi Mayor Ibrahim Al-Natour expressed his appreciation for the efforts of the Ramallah and Al-Bireh Civil Defense Directorate in helping the new city establish appropriate

protocols for public safety and for their guidance in training the city's new volunteers. Mayor Al-Natour stressed the high level of coordination among Ramallah, Al-Bireh and Rawabi responders and their consistent approach to international standards for public safety.

Colonel Ma'moun Al-Amour, head of the Ramallah and Al-Bireh Civil Defense Directorate, stated that the demanding training program thoroughly prepares volunteers to perform in emergency situations. He also lauded the spirit of community and common welfare evident at Rawabi with so many applicants volunteering for emergency response training.

Every graduate received a certificate of completion of the training signed by the head of the Civil Defense Directorate and the city's mayor. Rawabi founder Bashar Masri thanked the responders for their participation. "These dedicated volunteers bring their preparedness training with them; embracing the responsibility whenever and wherever they may be called upon to serve," Masri said.





Atallah Hanna, Archbishop of Sebastia from Jerusalem's Greek Orthodox Patriarchate, recently paid a visit to the city of Rawabi, touring its municipal services infrastructure, neighborhoods and entertainment complex.

Archbishop Hanna observed "Rawabi reflects Palestinian ingenuity - the creativity of those who planned it, designed its structures and facilities, established it and work tirelessly here... the spirit of innovation and originality here is a source of pride for Palestinians everywhere."

The archbishop added, "The beautiful olive trees of Rawabi immediately caught my attention. These trees embody this advanced and modern city's distinctly Palestinian identity. Rawabi's presence on this land protects it from confiscation by occupation forces, and is thus a statement of peaceful resistance."

Visiting the cornerstone of Rawabi's first church, Archbishop Hanna also affirmed that the presence of a church site in Rawabi speaks to the unyielding unity of all Palestinians, regardless of faith.

The archbishop presided over a symposium entitled "Jerusalem - Between Trump's Decision and the Imposition of Taxes" at Cinema Hall in Q Center. He stressed that Islamic and Christian unity in Jerusalem is the best way for Palestinians to defend their rights.

The symposium drew large numbers of young people who posed many thoughtful questions about the current political situation in Jerusalem and the long-term outlook for Palestinians living there. Hanna answered each question at length, resulting in a lively, thought-provoking discussion.

Rawabi founder Bashar Masri was on hand to greet the archbishop and to welcome him warmly to the city. Masri in his remarks made clear that Palestinians of all faiths call Rawabi home and that freedom of religious practice is a central tenet of the city's community. He drew parallels between Rawabi's challenges and those of Jerusalem, emphasizing the need for Palestinians to remain steadfast in the face of those obstacles.







Tuck Business School at Dartmouth College has devoted a semester-long course in real estate investment to the study of the city of Rawabi. City founder Bashar Masri was invited to visit Dartmouth and to address the students taking the course, as well as to weigh in on some of their conclusions.

Rawabi and Tuck have cooperated in several areas of joint academic interest for the past 4 years. Tuck professors lead training courses in the context of the Massarak Training Initiative on topics such as pricing, management and human resources. During Masri's visit, students presented him with analysis and conclusions of various proposals, ideas and challenges. Masri helped the students by offering information, facts and figures for them to factor into their analyses.

The final lecture included a discussion of the strengths and weaknesses of the Rawabi project, many of which have already been identified but also including some perspectives that have not yet been considered. Masri

also discussed the impact of the current political situation with the Tuck students and how it continues to insert a degree of uncertainty in the project's financial forecasting. He used the examples of the delay in the needed approvals for access roads and water as factors that added considerably to the project's costs and threatened its viability for a time.

Another topic was the role of government in large scale real estate projects like Rawabi. Masri maintained that governments have neither the budgets nor the expertise to launch projects of Rawabi's size. It is the duty of the private sector, he maintained, to take on both the risk and reward. Masri also discussed how important it was to the city to have a voung and vital work force with a high percentage of women. Bold, forward-looking projects are generally suited to the creative, risktaking spirit more commonly found in a younger demographic.

Job creation for Palestinians was one of the most important outcomes of the project, in Masri's view, as much as the most obvious outcome of new housing stock. Many Palestinians who had been forced to find work in Israel were able to find employment at home in Palestine, another intangible benefit that resulted from the endeavor.

Looking ahead, as Rawabi's new central retail shopping district gathers steam, students are turning to creation of an e-commerce web site featuring all the shops in Rawabi's Q Center. With no history of e-commerce in Palestine, this is a value-added exercise from which Rawabi stands to potentially benefit a great deal.

Rawabi and Tuck will work together to explore this potentially fruitful new area of cooperation and to seek more areas to engage in the future.



INCREASING INTEREST OF AMERICAN UNIVERSITIES IN THE CITY











INCREASING INTEREST OF AMERICAN UNIVERSITIES IN THE CITY









































- Motohiro Oono, Member of the House of Councillors and Former Vice Minister of Defense - Japan
- 2. Professors and Academics from Several Universities, Academic Exchange
- 3. Group from Union of Jewish Students UK and Ireland
- 4. Delegation from Lions Club Ramallah and Bethlehem Chapters
- 5. Students from Al-Mustagbal Schools Ramallah

- موتوهيرو أونو، عضو مجلس المستشارين ونائب وزير الدفاع سابقاً اليابان
 - أساتذة وأكاديميون من جامعات مختلفة، برنامج التبادل الأكاديمي
 - 3. مجموعة من اتحاد الطلاب اليهود المملكة المتحدة وإيرلندا
 - وفد من نادي الليونز فرع رام الله وبيت لحم
 - ظلاب من مدارس المستقبل رام الله











- 6. Students from Go Inspire Program USA
- 7. Delegation from Marj Ibn Amer Municipality
- 8. Michael Rapp, Retired Businessman, and his Family UK
- 9. Group of International Journalists
- 10. Ziad Saleh, Jordanian singer

- . طلبة من برنامج "غو انسباير" الولايات المتحدة الأمريكية
 - وفد من بلدية مرج ابن عامر
- 8. مايكل راب، رجل أعمال متقاعد وعائلتة المملكة المتحدة
 - مجموعة من الصحفيين الدوليين
 - 10. زياد صالح، مغني أردني















- 11. Entrepreneurs from Tomorrow's Youth Organization
- 12. Delegation from The Australian Council of Trade Unions
- 13. Samer Salameh, Palestinian Deputy Minister of Labor
- 14. Tania J. Phillips, MD, Professor of Dermatology at Boston University School of Medicine, تانيا فيليبس، أستاذة الأمراض الجلدية في كلية الطب بجامعة بوسطن، وجيفري دوفر، شريك and Jeffrey S. Dover, MD, Co-Director of SkinCare Physicians USA
- Iulia Cojocaru, Senior Private Sector Development Specialist, and Heba Shams, Lead Investment Climate Specialist, The World Bank USA
- 16. Delegation of Members of the Canadian Parliament, and Nabil Maarouf, Palestine's Representative in Canada

- رياديو أعمال من منظمة شباب الغد
- وفد من المجلس الأسترالي لنقابات العمال
- سامر سلامة، وكيل وزارة العمل الفلس
- - ... يوليا كوجوكارو، أخصائية تطوير القطاع الخاص، وهند شمس، ال الاستثماري، البنك الدولي الولايات المتحدة الأمريكية
 - 16. وفد من أعضاء البهان الكندي، ونبيل معروف، السفير الفلسطيني في كندا













- 17. Paul Tija, Managing Director of GPI Consultancy, and Delegation from ICT/BPO Mission Netherlands
- 18. Architectural Students from Al-Quds University
- 19. Catalin Tirlea, Representative of Romania to Palestine, with his Family
- 20. Yalla Talk Team Members
- 21. Delegation from Dual Studies Program Germany

- بول تيها، المدير العام، "جي بي أي" للاستشارات، ووفد من بعثة تكنولوجيا المعلومات والاتصالات والتعهيد – هولندا
 - طلبة من قسم الهندسة المعمارية، جامعة القدس
 - 1. كاتالين تيرليا، السفير الروماني لدى السلطة الفلسطينية، وعائلته
 - 20. فريق عمل "بللا توك"
 - 21. وفد من برنامج الدراسات الثنائية ألمانيا













- 22. Monther Shoblaq, Chairman, and Ali Odeh, Executive Manager, The Union of Palestinian Water Service Providers
- 23. Students from Al-Quds Open University Nablus
- 24. Linda Mason, Global Chair of Mercy Corps, and Visiting Delegation USA
- 25. Robert Trestan, ADL New England Regional Director, Hal Garnick, Co-Founder and Chairman of PlatformQ Health, and Evan Garnick USA
- 26. Delegation from Red Noses Organization
- 27. Haider Nasereddin, Managing Director, HN Consultants Canada

- منذر شبلاق، رئيس مجلس الإدارة، وعلي عودة، المدير التنفيذي اتحاد مقدمي خدمات
 المياه في فلسطين
 - 23. طلاب من جامعة القدس المفتوحة نابلس
- 24. ليندا ماسون، الرئيس العالمي، ميرسي كوربس، والوفد الزائر الولايات المتحدة الأمريكية
- روبرت تريستان، المدير الإقليمي لمنطقة نيو إنغلاند لـــ"إيه دي إل"، هال غارنيك، شريك مؤسس ورئيس بلاتفورم كيو هيلث، وإيفان غارنك - الولايات المتحدة الأمريكية
 - 26. وفد من مؤسسة "الأنوف الحمراء"
 - 27. حيدر ناصر الدين، المدير الإداري، "ايتش إن" للاستشارات كندا











- 28. Delegation of Members of the British Parliament
- 29. Frédéric Vereecke, Investment Officer, Belgian Investment Company for Developing Countries
- 30. Delegation of Elected Parliament Members Chile

- 28. وفد من أعضاء البهلان البريطاني
- 29. فريدريك فيريكن، محلل استثمار، الشركة البلجيكية للاستثمار للدول النامية
 - 30. وفد من أعضاء البرلمان المنتخبين تشيلي













- 31. Dennis Ross, American Diplomat and Author, and Director of Policy Planning in the State Department Under President George H. W. Bush USA
- 32. Tareq Maayah, CEO, and Team Members from Exalt Technologies
- Omar Hassan, Founder, UK MENA HUB and Inevert, and Richard Greer, Partner, MindWorks Ventures - UK
- Emad Jaber, Managing Partner, and Team Members from LACASA Architects
 Engineering Consultants, Mall of Palestine UAE
- 35. Munir Al-Mellouli, Al-Mellouli Swimming Academy, and Sabri Al-Efalni, Tunisian Ambassador's Chief of Staff
- 36. Imagry Team Members

- دنيس روس، كاتب ودبلوماسي أمريكي، ومدير تخطيط السياسات في وزارة الخارجية في عهد
 الرئيس الأمريكي جورج بوش الأب الولايات المتحدة الأمريكية
 - 32. طارق معايعة، المدير التنفيذي، وفريق العمل من شركة "التكنولوجيات"
 - عمر حسن، مؤسس، "يو كي مينا هب" وإنيفيرت، وريتشارد غرير، شريك، مايندووركس فينتشرز - الملكة المتحدة
- 36. عماد جابر، شريك إداري، وفريق العمل من لاكسا مستشارون معماريون وهندسيون، مول فلسطين التجاري الإمارات العربية المتحدة
- 35. منير الملولي، أكاديمية الملولي للسباحة، وصبري الإفلني، مدير مكتب السفير التونسي في رام الله
 - 36. فريق عمل "إيميجرى"







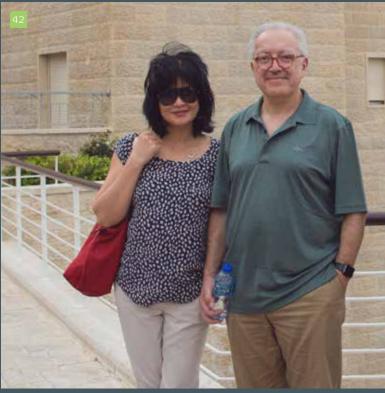




- 37. Group from Union of Jewish Students UK
- 38. David Matz, Principal at The Mediation Group, Montaser Amro, Senior Consultant at Our Generation Speaks (OGS), and Maha Thaher, Master's Candidate of Conflict Resolution at UMass Boston - USA
- 39. BuildPalestine Team Members
- 40. Mike Hankey, Deputy U.S. Consul General, James Turner, Economic Counselor at U.S. Department of State, Monica Stein-Olson, Mission Director, and Courtney Chubb, Chief of Foreign Service Personnel, USAID

- . مجموعة من اتحاد الطلاب اليهود المملكة المتحدة
- ديفيد ماتز، شريك رئيسي في "مجموعة الوساطة"، منتصر عمرو، مستشار في "أو جي أس"، ومها ظاهر، مرشحة لدرجة الماجستير في حل الصراع من جامعة "يو – ماس" بوسطن، الولايات المتحدة الأمريكية
 - 39. فريق عمل "لنبني فلسطين"
- 41. مايك هانكي، نائت القنصل الأمريكي العام، جيمس تبرنر، مستشار اقتصادي في وزارة الخارجية الأمريكية، مونيكا شتاين- أولسون، مديرة البعثة، وكورتني تشب، رئيس قسم شؤون موظفي الخدمة الخارجية، الوكالة الأمريكية للتنمية الدولية









- 41. Delegation from The Anglican Church UK
- Eric Benhamou, Founder and General Partner, Benhamou Global Ventures, and اوريك بنهامو فينتشرز العالمية"، مع زوجته ياسمين Wife Jasmine USA
- 43. Delegation Bishops and Priests from The Episcopal Church USA
- 44. Delegation of Hollywood Executives USA

- - 43. وفد من القساوسة والمطارنة من الكنيسة الأسقفية الولايات المتحدة الأمريكية
 - 44. وفد من قياديي هوليوود الولايات المتحدة الأمريكية











- 45. Teachers from Al-Jalil Secondary School Nazareth
- 46. Khaled Jabasini, Founder of Entrepreneurable Project Canada
- 47. Delegation of Interfaith Dialogue Leaders USA

- أساتذة ومعلمون من مدرسة الجليل الثانوية الناصرة
- 4. خالد جباصيني، مؤسس مشروع "إنترابرينويابل" كندا
- 47. وفد من قياديي الحوار بين الأديان الولايات المتحدة الأمريكية













- 48. Ian Volner, Journalist, Writer and Critic, The New Yorker USA
- 49. Ahmad Ramahi, Palestine Marketing and Business Development Manager, Careem
- 50. Teachers from Al-Khwarizmi School Baqa Al-Gharbiyye
- 51. Dirk Deprez, Resident Representative, and Bart Horemans, International Technical Advisor Capacity Development, Belgian Development Agency
- 52. Delegation from Nestlé Switzerland

- · إيان فولنر، صحفي، كاتب وناقد، صحيفة "نيويوركر" الولايات المتحدة الأمريكية
 - أحمد الرمحي، مدير التسويق وتطوير الأعمال في فلسطين، كريم
 - 50. أساتذة ومعلمون من مدرسة الخوارزمي باقة الغربية
- د. ديرك ديبريز، المثل المقيم، وبارت هوريمانز، مستشار فني دولي لتنمية القدرات، وكالة التنمية البلجيكية
 - وفد من شركة نستلة سويسرا











- 53. Kieth Black, CEO UK, and Samer Makhlouf, Local Franchisee, Regatta
- 54. Clara Capelli, Programme Manager, Italian Development Cooperation Agency
- 55. Ralph Tarraf, EU Representative to West Bank, Gaza Strip, and UNRWA
- 56. Jordanian Delegation Led by Haditha Al-Kharisha, Minister of Youth, and Khalid Al-Shawabkah, Ambassador to Palestine

- 53 كيث بلاك، المدير التنفيذي المملكة المتحدة، وسامر مخلوف، صاحب الوكالة المحلية،
 ريجاتا
 - 54. كلارا كابيلي، مديرة برامج، الوكالة الإيطالية للتعاون الإنمائي
 - .5. رالف طراف، ممثل الاتحاد الأوروبي للضفة الغربية وقطاع غزة، والأونروا
- 56. وفد أردني بقيادة حديثة الخريشا، وزير الشباب، وخالد الشوابكة، السفير في فلسطين











- 57. Anisa Mehdi, Executive Director, Abraham Path Initiative USA
- 58. Suzanne Jacobs, CEO, and Other Executives of The Portland Trust UK
- 59. Delegation from Charles and Lynn Schusterman Family Foundation UK
- 60. Delegation of Executive Leaders USA
- 61. Marc Schimmel, Real Estate Investor, WeWork UK

- أنيسة مهدي، المدير التنفيذي، مبادرة مسار إبراهيم الولايات المتحدة الأمريكية
- 58. سوزان جاكوبس، المدير التنفيذي، ومدراء من البورتلاند ترست المملكة المتحدة
 - وفد من مؤسسة عائلة تشارلز ولين شسترمان الملكة المتحدة
 - وفد من القادة التنفيذيين الولايات المتحدة الأمريكية
 - ا. مارك شيمل، مستثمر عقاري، شركة "وي وورك" المملكة المتحدة







- 62. Delegation from YPO Mumbai Chapter
- 63. Delegation from Channel 1, French TV
- 64. Delegation from Anti-Defamation League USA

- 62. وفد من منظمة الرؤساء الشباب "واي بي أوه" فرع مومباي
 - 63. وفد من القناة الأولى، التلفزيون الفرنسي
- 64. وفد من رابطة مكافحة التشهير الولايات المتحدة الأمريكية











- 65. Blandine Guignier, Journalist Switzerland
- 66. Saed Nashef, Founding Partner, Sadara Ventures
- 67. Kids from the Islamic Charitable Society for Orphans Hebron
- 68. Radwan Al-Sharif, President of the Palestinian Table Tennis Federation
- 69. Rui Carvalho Baceira, Head of Representative Office of Portugal in Palestine
- 70. Avi Alkaş, Country Chairman, JLL, Serhat Agbaba, Country Manager, LC WAIKIKI Turkey

- 65. بلاندين غويغنييه، صحفية سويسرا
- ا6. سائد ناشف، شریك مؤسس، شركة صدارة
- أطفال من الجمعية الخيرية الإسلامية للأيتام الخليل
- 69. روي كارفالو باسيرا ، رئيس مكتب تمثيل البرتغال في فلسطين
- .70. أَقُ الْكاش، الرئيس القطري لـ "جي إل إل"، وسرهات أغبابا، المدير القطري لـ "إل سي واكيكي" - تركيا









- 71. François-Xavier Flamand, Head of Economic Mission, and Nicolas Forget, Intern, the French Consulate General in Jerusalem
- 72. Delegation of UK Labor Party Councillors
- 73. Brazilian Journalists

- أونانسوا كزافيية فلاماند، رئيس البعثة الاقتصادية، ونيكولا فورجيت، متدرب، القنصلية الفرنسية العامة في القدس
 - 72. وفد من أعضاء حزب العمل في المملكة المتحدة
 - 73. صحفيون من البرازيل













- 74. Delegation from the Central Bank of Sweden
- 75. Joseph Shomali, Co-founder, and Asma Bakri, Game Operations Manager Play 3arabi
- 76. Students of Applied Geography at Hebron University
- 77. Brendan McSharry, Director, and Suhail Tarazi, Business Development Manager, British Council Palestine
- 78. Delegation from The Palestinian Benevolent Association for Deaf Care Nablus

- 74. وفد من البنك المركزي السويدي
- 75. جوزيف شوملي، شريك مؤسس، وأسماء بكري، مدير عمليات بلاي عربي
 - 7. طلبة قسم الجغرافيا التطبيقية من جامعة الخليل
- 77. برندان ماكشري، المدير، وسهيل طرزي، مدير تطوير الاعمال، المجلس الثقافي البريطاني في فلسطين
 - 78. وفد من الجمعية الخيرية الفلسطينية لرعاية الصم نابلس

















- 79. Ryo Saito, Senior Consultant, PADECO, and Accompanying JICA Delegation
- 80. Eduardo Narbona, Deputy Consul General of Spain
- 81. Sabine Hofmann, Innovation Manager, Merck KGaA Germany
- 82. Delegation of Australian CEOs, Executives, and Philanthropists
- 83. Students of Technical Diploma Programs Al-Tireh Technical College
- 84. Steve Lear, Principal and Financial Planner, Affiance Financial USA
- 85. Lisa-Marie Gill and Gaurav Sachdeva, Consultants from MasterCard USA
- . ريو سايتو، خبير استشاري، شركة باديكو في طوكيو، ووفد من جايكا
 - 80. إدواردو ناربونا، نائب القنصل العام الإسباني
 - 81. سابين هوفمان، مديرة الابتكار، شركة ميرك ألمانيا
 - ... وفد من المدراء والتنفيذيين والمتبرعين الأستراليين
 - 83. طلبة الدبلوم التقني، كلية الطيرة التقنية
- 84. ستيف لير، شريك رئيسي ومخطط مالي، "أفاينس فاينانشل" الولايات المتحدة الأمريكية
 - 85. ليزا-ماري جيل وغوراف ساشديفا، استشاريون من ماستركارد الولايات المتحدة















- 86. Mrco Greenberg, CEO, Thunder11 USA
- 87. Soros Economic Development Fund and Abu-Dahbi Investment Council
- 88. Isaac Hasson, Google's Innovation Lab USA
- 89. Geo-Political Mission, The Hadassah Organization USA
- 90. Daniel Leob, CEO, Third Point, and Daniel Samuel Senor, Co-Founder, Start-Up Nation Central USA
- ماركو جرينبرغ، المدير التنفيذي، ثاندر 11 الولايات المتحدة الأمريكية
- 87. صندوق التنمية الاقتصادية "سوروس"، ومجلس أبو ظبى للاستثمار
- إسحاق حسون، مختبر جوجل للابتكار الولايات المتحدة الأمريكية
- . البعثة الجيوسياسية، منظمة هداسا الولايات المتحدة الأمريكية
- دانيال ليوب، الرئيس التنفيذي لشركة "ثيرد بوينت"، ودانيل سينور، مؤسس مشارك، "ستارت أب ناشون سنترال" – الولايات المتحدة الأمريكية











- 91. Delegation from Oxfam
- 92. Simone Susskind, Federal Senator, Member of Brussels Regional Parliament and Associates Belgium
- 93. Delegation from West Bloomfield USA
- 94. Maher Masri, Chairman of the Board of Palestine Islamic Bank

- 91. وفد من أوكسفام
- 92. سيمون سوسكيند، سيناتور اتحادي وعضو في البرلمان الإقليمي في بروكسل، وآخرون بلجيكا
 - 93. وفد من ويست بلومفيلا الولايات المتحدة الأمريكية
 - .94 ماهر المصري، رئيس مجلس إدارة البنك الإسلامي الفلسطيني













- 95. Durgham Maree, CEO, Wataniya Mobile
- 96. Bay Hudner, Project Development, B+H Shipping Group, and Clay Wiske, CFO, MIFCOR USA
- 97. Delegation from Levi's
- 98. Delegation from Gaza Sky Geeks
- 99. Alcide Chaudé, Franchise Area Director for Europe and South America, Celio France

- 95. ضرغام مرعى، المدير التنفيذي، شركة الوطنية موبايل
- 96. باي هادنر، مطورة مشاريع، مجموعة "بي بلس ايتش" للشحن، وكلاي ويسك، المدير المالي، "ميفكور" – الولايات المتحدة الأمريكية
 - 97. وفد من "ليفايس"
 - 98. وفد من غزة سكاي جيكس
- 99. ألسيد شوديه، مدير الامتياز التجاري لمنطقة أوروبا وأمريكا الجنوبية، سيليو فرنسا









- 100. Professors from NYU and Brooklyn College USA
- 101. Kamal Nawash, Founder, Nawash Law Office USA
- 102. Taher Al-Masri, Former Prime Minister of Jordan
- 103. Delegation from Kauffman Fellows Program

- 100. أساتذة من جامعة نيويورك وكلية بروكلين الولايات المتحدة الأمريكية
- 101. كمال نواش، مؤسس مكتب نواش للمحاماة الولايات المتحدة الأمريكية
 - 102. طاهر المصري، رئيس وزراء الأردن سابقاً
 - 103. وفد من برنامج زملاء كوفمان









- 104. Delegation of Journalists Guatemala
- 105. Ronald Ableman, Former CEO of Wind River Systems, and Others USA
- 106. Delegation of Members of the British Parliament
- 107. Mayo Hotta, Relationship Development Manager, Cycurity, Masakazu Takamori, Account Director, Dentsu Inc., and Sakiko Yoshinami, Senior External Relations and Project Officer, UNRWA HQ – Japan

- 104. وفد من الصحفيين جواتيمالا
- 105. رونالد أبليمن، الرئيس التنفيذي السابق لشركة "ويند ريفر سيستمز" وآخرون الولايات المتحدة الأمريكية
 - 106. وفد من أعضاء البرلمان البريطاني
- 107. مايو هوتا، مدير تطوير العلاقات في "سايكيورتي"، ماساكازو تكاموري، مدير الحسابات، شركة دنتسو، وساكيكو يوشينامي، مسؤول العلاقات الخارجية والمشاريع، الأونروا - اليابان







108. وفد من منظمة الرؤساء الشباب "واي بي أوه" – فرع كاليفورنيا

109. نهاد لوابنة، الرئيس والمدير التنفيذي، "إيه آند إن" للخدمات - الولايات المتحدة الأمريكية

110. وفد من اتحاد اليهود، ميامي









- 111. Students from Durham University UK
- 112. Mi-Kyung (Miki) Lee, Managing Director, and Jaeah Park, Team Manager, Rehoboth South
- 113. Zuhair Nobani, Jordanian Actor
- 114. Delegation from "Holm Holy Land" USA

- 112. مي-كيونغ (ميكي) لي، المدير الإداري، وجايا بارك، مدير الفريق، ريهوبوث كوريا الجنوبية
 - 113. زهير نوباني، ممثل أردني
 - 114. وفد من "هولم هولي لاند" الولايات المتحدة الأمريكية

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115. Issam Ashour, Egyptian Ambassador to the Palestinian Authority

116. Architecture and Building Engineering Students from An-Najah National University

115. عصام عاشور، السفير المصري في فلسطين

116. طلبة قسم الهندسة المعمارية وهندسة البناء، جامعة النجاح الوطنية